

# **EURAKNOS**

Horizon 2020

### **Coordination and Support Action**

NUMBER — 817863 — EURAKNOS

### **DELIVERABLE &**

**Deliverable:** – **requirement** Outcome of the Kick off meeting

Deliverable: - requirement no. 1



Project acronym: EURAKNOS

**Project title:** Connecting Thematic Networks as Knowledge Reservoirs: towards a European Agricultural Knowledge Innovation Open Source System

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### INTRODUCTION

The kick off meeting of the EURAKNOS project took place in Brussels the  $9^{th}$  and the  $10^{th}$  of January 2019.

People present at the meeting the first day:

Maria-Jose A. (EC), Pieter S., Nathan D.G., Lieve H., Bjorn V., Lies H., Elena F. (UGent), Sylvia B. (Agrolink Flanders/EV ILVO), Els B., Alexander O. (PSKW), Patrick S., Maxime M. (IDELE), Lisa Williams v.D. (RAU), Spyros F., Hercules P. (AUA), Maria Rosa M.L., Nuria F.D. (USC), Elodie P., Franz J.M., (GLZ), Davino V.H., Philip V., Nikolas T., Liesbeth B. (LFG), Szabolcs V., Csaba P., Szilveszter P. (AKI), Andrew L. (IFA), Ilse A.R., Merete S. (ICROFS AU), Timea R. (NAK), Pauline B. (ACTA), Konstantin M., Pille K. (ARC), Bram M. (IFOAM EU)

Excused: Jessica S. (RAU)

### FIRST DAY

### **MORNING**

### INTRODUCTION PROJECT PARTNERS

From **9.00 to 9.30** Partners and the EC project officer introduced themselves and presented their organisations:

Table 1. Introduction of the different partners in the project consortium (presentations available on the google drive and in the annex of this deliverable).

Partners	Link to	Google drive
	presentation	
UGent	Annex 1:	https://drive.google.com/open?id=11YgNOnuHPZN9rdvOEUwRxcNXmQsYj0Bj
	UGent	
	presentation	
Agrolink		presentation merged with UGent presentation
PSKW	Annex 2:	https://drive.google.com/open?id=1eL-v E-MXHb2nOBR8XjxACM9gfGPCmz-
	PSKW	
	presentation	
IDELE	Annex	https://drive.google.com/open?id=1Jfk3IPbJVLt71wlw-363J2CorP_zm_2J
	3:IDELE	
	presentation	
RAU	Annex 4:	https://drive.google.com/open?id=1ix7jIIknXAExBPdHuNu1syQKkMfvNoNb
	RAU	
	presentation	
USC	Annex 5:	https://drive.google.com/open?id=1s3hs6uz1EY1Wc8EN 9EUMVKRFhCYhBO8
	USC	
	presentation	
GLZ	Annex 6:	https://drive.google.com/open?id=1-4nvSvcbHDv0Gb2yV4R26xoy4OTarQb7oeDqnbuB36Q
	GLZ	
	presentation	
AKI	Annex 7:	https://drive.google.com/open?id=1xFh75t2uhkuy82BzNQ1G2zIni-2H182P
	AKI	
	presentation	



IFA	no	no presentation, just oral communication based on website
		https://www.innovationforagriculture.org.uk/
ICROFS	Annex 8:	https://drive.google.com/open?id=1m3fyGYyd1y7OUoGo9YpHOFcb9bwgYiu1
AU	ICROFS AU	
	presentation	
NAK	no	no presentation, just oral communication
ACTA	Annex 9:	https://drive.google.com/open?id=1rG05-yKOSh-icYk7CyGS1BszvWvXko54
	ACTA	
	presentation	
ARC	Annex 10:	https://drive.google.com/open?id=1MXxw-3h- fz9slGcu7Hv7e2YbQh2ILCkZMzqHTMjYTw
	ARC	
	presentation	
IFOAM	Annex 11:	(https://drive.google.com/open?id=15CyuJRE6BBnh04C62vgv3FTyVks7SBGN
EU	IFOAM EU	
	presentation	
AUA	Annex 12:	https://drive.google.com/open?id=1GWNzQwe5d2n5JjH0uuKYlVm8lEC cNybjnmt5NvEm s
	AUA	
	presentation	

### INTRODUCTION EC PROJECT OFFICER

From **9.30 to 10.15** Maria José Amaral, the EC project officer presented REA (Annex 13: REA presentation), H2020 framework and EURAKNOS expectations. She highlighted how TNs are part of rural renaissance call to promote innovation in agriculture to support SDGs.

The EC project officer underlined the importance of the following points:

- All the partners should report by email their activities and progresses every 3 months to the coordinator. Every year an overall well-structured report of the activities has to be made.
- The project should use impact indicators for communication and dissemination, the goal is to have a boost in impact. If this impact will not be reached, a clear motivation should be provide.
- All public deliverables (DLV) will be published on CORDIS.
- The project has to take care of communication: communication is the conversion of the obtained project results into words to be transferred to and understandable for a broad public. With the obtained results, the best strategy of communication has to be looked for.

Moreover it has been established that the acknowledgment of EU funding will have to be added only in the banner of the account page in all social media posts. Concerning the use of Twitter, it is enough to report it only on the twitter page and not on each tweet.

Additionally the EC project officer clarified that the Data Management Plan (DMP) is separate from the Dissemination and Exploitation Plan.

10.45-11.00 Coffee break.

### START PROJECT

From 11.00 to 11.30 UGent presented the Management and Coordination team

Pieter S. is the coordinator of EURAKNOS project, all communication with the scientific



officer should pass through him;

- Lies H. is in charge of solving practical issues (e.g. travel-hotel-events);
- Nathan D.G. will take care of the internal communication tools and evaluate the deliverables (also oversee the timely delivery and quality/impact of the deliverables);
- Sylvia B. will be in charge of networking activities (e.g. oversight SIB and KIP and related activities);
- Bjorn VDK. and Lieve H. are responsible for all financial and administration issues related to the grant agreement.

Concerning GDPR and the DMP, it was clarified that the data manager is not the same as the data protection officer (DPO). In fact small organisations do not need a DPO.

### WP5 COMMUNICATION PLAN (IfA)

From **11.30 to 13.30** Andrew Lazenby presented WP5 communication plan (Annex 14: WP5 communication plan presentation).

The goal is to keep everything simple and to convey key messages with EURAKNOS. It is important to first get the basics right. Outreach needs to be built, also on social media and input from each partner are needed.

The following points were discussed:

- To launch the website: each partner has to provide logo, background info, contact details etc. This information must be sent by the end of the week (13th of January).
- According to the target audience (more important for end users) there is the possibility to
  create small websites in local languages with a summary of the project information. The
  idea is that in every "local" website there will be a link that links to the main one with all
  the project information. The partners are in charge of the translation.
- Clear templates need to be provided by the WP5 leaders to ask input from partners in a specific and targeted way. Not only what is needed in terms of content, but also how it needs to be delivered.
- The website will be created by the middle of next week (approximately 16-17 of January) and the link will have as an end both ".eu" and ".com".
- Focus of communication and dissemination WP: promote the database! The partners will
  have to focus on promoting the database to farmers instead of focusing only in the
  creation of it.

### **AFTERNOON**

WP2 (USC) Compile and evaluate EIP-AGRI Knowlegde Reservoir (TNs) outputs

From 13.30 to 16.00 WP2 discussions.

Rosa Mosquera, WP2 leader made a presentation (Annex 15: WP2 Compile and evaluate EIP-AGRI Knowlegde Reservoir (TNs) outputs presentation (1<sup>st</sup> day)) explaining that this WP starts with the initial analysis of the Thematic Networks (22 plus those approved in 2018). The WP consist of four tasks lead by different leaders:

Task 2.1: Identify the key partners and responsible people for the different activities (IT, communication, dissemination, etc.) in each TN. Analyse and collect the type of data and the ways data are produced, collected and stored in the current H2020 TNs. Task leader



USC.

Partners who volunteered are welcome to complete the google sheet with contact details ASAP before end of the month.

- Task 2.2: Evaluate the format and design of KRs (as open sources) within current and past TN networks and related H2020 multi-actor projects. Task leader IDELE.
- Task 2.3: Assess the dissemination and communication activities, materials and tools on their respective impact towards the end users, farmers, foresters and advisors, used by TNs. Task leader ACTA.
- Task2.4: Analyse the multi-actor approach used by TNs in the short, medium and long term. To approach different actors, we should have only one common standardized and harmonized approach, including one brand, one elevator pitch and the same messages (to promote EURAKNOS). Task leader GLZ.

For the interviews, they will have to be done possibly by April.

• Task 2.5: Exchange and compile the experiences and know-how of the TNs with focus on the end-user groups: farmers, foresters and advisors. Task leader AU.

Task 2.1 is in charge of the preliminary evaluation of the content and organization of the data based on regions, sectors, topics and management aspects addressed. It will collect and analyse the data that are currently available on the website.

Task 2.2., 2.3, 2.4 will make an initial desk-study analysis of the format and design of the Knowledge reservoir (Task 2.2), dissemination and communication activities (Task 2.3) and the multi-actor approach (Task 2.4). While Task 2.5 will be a jointly report of all of them.

Rosa showed an initial excel to be discussed, and showed that for the first task the content will be analysed but also the relationship of this content to the main aspects of EIP-Agri related to H2020 (multiactor approach projects) and to the Rural Development Programmes (Operational Groups). A decision was taken to further develop the tables by all task leaders. Also a table with the contacts of the coordinators and the relevant WP leaders of the different TNs to be analysed was launched and assigned to the knowledge reservoir, communication and dissemination and the multi-actor approach.

Afterwards the group was split in four smaller groups. Each group discussed about one specific topic (Data, IT, Communication and Dissemination, MAA):

### Workshop on Task 2.1 - Data impact assessment of TNs, Task Leader: USC

In the Task 2.1 the conclusion was to evaluate the content of all produced material, we will start with the TNs and we will investigate the possibilities to include some of the MA and OG. There was a long discussion of the definition of 'data'. Data means in Euraknos all kind of different types of end user materials used by institutes to educate and demonstrate farmers on how to improve the sustainability of their practices (farmers and foresters). An example on how to collect and analyse materials was presented by Timea. It is concluded to take her example as a template to start the desk top study.



# Workshop on Task 2.2 Design of knowledge reservoirs within current and past, Task Leader: IDELE

This working group, focused mostly on technical issues about data acquisition for the needs of the EURAKNOS project. More specifically, an issue that arose had to do with the form and format of data that can be made available from TNs' data stores. Data sources, which can be either semistructured or unstructured, may have been created in a range of software applications (ranging from text editors to spreadsheet creation applications) and can be available in various digital formats (e.g. spreadsheets, text documents, csv files, pdf files, etc.). This fact poses significant challenges in terms of data acquisition, integration into a central repository and processing. Another issue of importance is associated with the way in which data is stored in TNs' data stores. It is necessary to have access to TNs' data stores designs so as to be able to figure out the logical schemas that have been employed for giving structure to stored data. Resolution of this issue may require contact with database administrators and/or designers/developers. Within this context, another issue that was brought to discussion related to whose property is the available data. Although this fact was not the main focus of the IT working group, data governance and intellectual property rights are also matters of concern in terms of design and development of data integration processes. Question lists regarding issues of technical nature, when interviewing representatives of TNs, will offer significant help to their efficient resolution.

### Workshop on Task 2.3- Communication, dissemination and education, Task Leader ACTA

Who will do the desktop study? All partners have a list and they are welcome to discuss on Slack. Slack will be one of the main communication tools for EURAKNOS to avoid too much email traffic; documents are placed on the google drive. Task 2.3...

- will look for communication and dissemination strategies and indicators
- will inform for the Communication and Dissemination plan of the TNs
- will collect the numbers and results of communication of TNs
- will have a common table (google drive). With excel it will be possible to make charts afterwards.
- will probably propose Mesydel as a methodology. This has to be confirmed first.
- will distribute the work over the partners involved in the task: three TNs per partner
- will develop a template for the desktop study and questionnaires
- will follow a timeline:
  - desktop study finished for M3
  - o interviews April to end of June
  - o workshop in M8

Who will do interviews? ACTA/RAU. Some questions raised.

- Are we doing interviews with 1 people by TN or more? There is a need for an overview of the people that will be interviewed and by whom (interact with other task leaders)
- Can we harmonize the interviews (in order to avoid duplication)?
- Can we address the questions accordingly from the identified strategies?
- How many questions are needed and workable? It depends to how many tools are used.

Originally, the mediation method known as the Delphi method is a paper-based method. This method makes it possible, with a process in several rounds, to obtain a list of positions — and even a consensus — by questioning a panel of experts of a given field. Between each round, the mediator draws conclusions, then launches a new round with questions inspired by these conclusions. At the end of the process, a report is prepared detailing the positions.

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<sup>&</sup>lt;sup>1</sup> Mesydel - Conducting an online Delphi survey

• Can we use skype for the face to face interviews?

Questions (qualitative, quantitative) to be asked during F2F (face-to-face) interviews. The starting point will be the table 1.3 on the DoA.

- What did /didn't work during the dissemination and communication activities?
- Why? What is/was the impact of the TN communication and dissemination?
- What are the farmers' favourite communication and dissemination tools?
- Quantitative questions based on the desktop study are
  - o What is the number of people targeted and reached?
- Qualitative questions:
  - o What is the uptake of the results by the end users.
- Open questions:
  - o What did effectively work?
  - o What would you advice for a TN?
  - o What you didn't do but you should do now?
  - o What is the relation with EIP-AGRI?

Next to consortium partners responsible to communicate and disseminate to end-users, it seems interesting to contact end users themselves. The question rises if it would be possible to have face to face interviews with them also? A first step is to add them in the table of contacts.

### Workshop on Task 2.4: Multi-actor approach, Task Leader: GLZ

During this workshop, major questions were discussed regarding the multi-actor approach (MAA) of TNs. The group elaborated on some key questions (quantitative/qualitative) that could be either solved during the desk-top study preliminary work, or be part of the F2F interviews. These main questions are displayed below, as bullet points:

- Which sector?
- Who are the involved types of actors?
- How many types or which categories of end users/actors (MA) exist?
- Are certain types of MA missing in a TN project and why?
- What are sector-specific considerations and sector independent considerations to fulfil a MAA?
- Why and how was each type of MA approached to become part of the TN?
- Why was each type of MA interested to join (motivation) the TN?
- Were MA already involved in other TNs before?
- What were the barriers (e.g. stakeholder fatigue) to participate in a TN?
- How do different types of MA contribute (create content or only use as end-user) in a TN?
- Which topics in the TN are tackled by which actors and why?
- From when to when is the involvement of MA in a TN (start to finish or mapped in time)?
- Define/explain the MAA chosen for the TN (e.g. EC is still lacking comprehensive information or analysis what MAA actually varies across projects, regions, sectors)? For example including a question such as can clarify: When were you designing your TN. How/in which way were you thinking of this multi-actor approach and involvement while writing the project proposal? Have initial expectations changed during the project/after the project? What worked well and what didn't work in realisation of this thinking during the course of the process? What are lessons learned how would you approach it now?



- How/has involvement of multi-actors changed over the project? Why? (How did the MAA situation change from before the project to just after the project and to several years after the project (long-term MAA sustainability)?
- How many links were you able to make to other MA projects and groups in the EIP-Agri landscape (focus groups, operational groups, rural development networks etc.). How would you describe this process (main difficulties and suggestions/actions taken to facilitate this process)? What have been the main reasons for these linkages (e.g. use of it in future projects, advisory services etc.).
- What are the lessons learned from experienced MA projects. How do they approach things different when they would start up a new TN or MA project?
- What were the benefits for each type of MA for being involved in the project?
- Which results/outputs are available? How did each type of MA benefit from the outputs of the project in the short, medium and long term?

For task 2.4 it seems crucial to design oriented interviews for target groups, with specific questions which have to be adapted to audience. Therefore, we might have to perform 3 to 4 types of interviews (farmers oriented/ advisors oriented/ research oriented/industries oriented)

Further/additional key information for task 2.4 could be:

- What communication/dissemination channels have been mostly used and developed between all actors and throughout the timeline?
- From where do you normally get your:
  - Information on topics actual for what you work with?
  - News from the sector?
  - Contact to people who can advise or help you?

Elaboration of a template with columns by the end of February /March 2019. The data will be shared on google drive.

### **Branding Workshop**

The last workshop of the day, led by LF regarded the brand of the project (Branding workshop). The workshop started with the explanation of branding: the strategic approach and the visual representation of the brand. The brand has to be simple, open, and collaborative.

Afterwards people were invited to make value exercise detailed value exercise and visual exercise in groups. Everyone was free to express his opinion and to give suggestions. (Annex 16: Branding workshop)

https://drive.google.com/open?id=1 W8-Ota hD 6XX4ZtAqEkSLeodljcv2



### SECOND DAY

People present at the meeting the second day:

Present: Maria-Jose A., Inge V.O. (EC), Luc P. (Copa-Cogeca), Nevena A. (FAO), Andrew F. (AKI), Tom K. via telecom (TEAGASC), Pieter S., Nathan D.G., Lies H., Elena F. (UGent), Sylvia B. (Agrolink Flanders/EV ILVO), Els B., Alexander O. (PS

KW), Patrick S., Maxime M. (IDELE), Lisa Williams v.D. (RAU), Spyros F., Hercules P. (AUA), Maria Rosa M.L., Nuria F.D. (USC), Elodie P., Franz J.M., (GLZ), Davino V.H., (LFG), Szabolcs V., Csaba P., Szilveszter P. (AKI), Andrew L. (IFA), Ilse A.R., Merete S. (ICROFS AU), Timea R. (NAK), Pauline B. (ACTA), Konstantin M., Pille K. (ARC), Bram M. (IFOAM EU)

Excused: Jessica S. (RAU), Andre L. (GODAN). Not present: Helga W. (FIBL), Jannes M. (CEJA).

From **9.00 to 10.50**, project partners, strategic innovation board and EC project offices introduced themselves.

WP2 (USC) Presentation by Maria Rosa M.L. (Annex 17: WP2 Compile and evaluate EIP-AGRI Knowlegde Reservoir (TNs) outputs presentation (2<sup>nd</sup> day))

### From 10.50 to 11.05

After the presentation the following discussion took place:

Everybody agrees that F2F interviews have a lot of value. Not only desktop study about the final sugar coated output. Also include lessons learned, why did something not go well, missing data in the final output.

Once all the contacts have been identified we need to look for synergies in approach and combine interviews if possible. We also need a standardized approach to promote the project (elevator pitch) among the TN partners. This should answer why they would help us and what is in it for them.

WP3 (IDELE) Presentation by Patrick S. (Annex 18: WP3 Design a High Impact Knowledge

### Reservoir (HIKR))

The WP 3 aims to co-design a High Impact Knowledge Reservoir (HIKR) and the designing of the platform. This part appeared to be relevant by its central position between the state of art built in the WP2 and the construction of the Knowledge reservoir by itself (WP4).

The first review of Thematic Network sites revealed a significant diversity of contents (fact sheet, video, languages etc.) and architecture of those platforms.

Different items needs to be explored such as, the type of data (technological information, economic information, and practical issues and end-users comments) and their management (collection, storage, quality analysis, sharing etc.).

### Specifications will explore:

- The customer demand: with customer segments, personae characteristics;
- Core skills: the value proposition, newness, performance and customization;



- Informatics skills: database management, digital language and supports and digital technics;
- Marketing skills: product quality, distribution channel and promotional strategy;
- Maintenance: customer assistance, hot line and back office maintenance;

Thus, it will define the best methodologies and practices to collect, generate and store knowledge data outputs of TNs.

The HIKR architecture will be designed (from back to front office, internal and external links, and rights and profiles regarding functionality and data uses). It will help to design the common format and tools (software, data formats) to be used for a HIKR adapted for advisory services and farmers and foresters. This part will provide partners with the platform specifications. More precisely, it will select the main tools to disseminate, communicate and to inform end-users within the HIKR but also through EIP-AGRI and TN platforms.

Finally, the best practices and methods will be defined to foster the multi-actor approach for the production of knowledge (team building, training, tools and stakeholders' engagement).

After the presentation the following discussion took place:

- How will we evaluate which are the most relevant data?
- We will need to look at potential good examples outside of the TNs.
- FAO organized a workshop on this and developed an approach with good practices and a repository will launch in 02/19: https://www.wearenet.eu/. Nevena A. will send the background documents.
- Elodie P. will upload the CASA reports on TN best practices in communication and dissemination.

WP4 (AUA) presentation by Spyros F. (Annex 19: WP4 Explore an e-Knowledge Reservoir Platform (e-KRP))

After the presentation the following questions raised.

- Where will the platform be hosted? At UGent?
- How will we get the data into the e-HIKR? In which WP? Will we use some web crawler software? It will depend on WP2 interviews.

For what concerns the maintenance and the sustainability, a possibility to go into two directions is proposed.

- I. A solution in connection with the CAP network and financing from the CAP (terms of references are needed to be discussed). The EIP-Agri Service Point already hosts the repository for the practice abstracts.
- II. A solution to develop the platform for future projects in Horizon Europe.

WP5 (IfA) presentation by Andrew L. (Annex 14: WP5 communication plan presentation)

After the presentation the following questions were discussed.

- Leverage the outreach network of the thematic networks (e.g. on twitter 30 x 300).
- What is the approach and expectation for the SIB for the vision paper?
- Deliver 100 instead of 120 practice abstracts as output. 20 in year 1 and 80 in year 2.



• Big communication activities need to be reported in advance to the EC.

### SIB POINTS OF VIEW

As the last part of the kick off meeting SIBs were invited to give their comments and suggestions about EURAKNOS project and its challenges. The overall opinion was that in general, the project is well structured, useful and ambitious. Below more details are reported.

Andrew Fielsend (AKI, Hungary): "It is a good idea to look at what to do and do not do, but keep it simple. The work plan is very logically structured, the team is very competent and has previous work experience. TNs are extremely successful but are all very different. We have to further improve with better practices. The outputs of this project will be very valuable, however the sustainability is a big challenge and should be addressed. We can learn from other ongoing initiatives, also at national level. It is also important to connect with Eastern Central European Countries to stimulate a geographical cross-over. The sustainability is directly linked to the impact of the work being done with EURAKNOS, it is an added value."

### Nevena Alexandrova (FAO, Rome):

"Achieving the goal of an EU wide knowledge reservoir is important. FAO has a vast experience with knowledge reservoirs. The sustainability will require particular efforts; the knowledge availability and accessibility will change over time, this should be taken into account from the very start of the project, a clear vision on this is needed. Having the right instruments is a challenge for IT, there are many TNs and OGs. How to manage a tool that brings value for a wide variety of farmers with so diverse interests? Recently FAO had an expert consultation on the needs and the criteria of data collection for small holder and family farms (https://www.wearenet.eu/events-news/detail/regional-expert-consultation/). Two technical papers came out of it that are in particular relevant to WP3 and WP 4 and partially WP2 (http://www.fao.org/in-action/kore/news-and-events/news-details/en/c/881412/)."

### Tom Kelly (EUFRAS):

"TNs have to closely work together towards achieving their objectives and bring added value of TNs. WP2 and WP3 will guide TNs to bring this added value. "

### Luc Peeters (COPA -COGECA, Brussels):

"The project is ambitious, only 23.5 months left to perform the work and achieve the objectives. This however doable because most of the consortium members have a vast experience in TNs. End-users of EURAKNOS output is the farming community. The first step is to harmonise and standardise TNs. The timing is ambitious, but doable since you have a good team."

### Inge Van Oost (DG AGRI)

"The project will have a strong added value when linked to existing channels, advisory bodies, organisations such as EUFRAS. We also can learn from ongoing initiatives, we have to listen to their experiences. In the SWG AKIS there are members with such an experience e.g. Jaime Sio Torres who works for the region of Cataluña and who is strongly involved in rural development



programmes. Local communicators will have an important role and also the interoperability of the projects' results (knowledge reservoir) with existing initiatives, using existing dissemination and strategic innovation channels will be key to the success and impact of EURAKNOS. We rely on the IT specialists in particular for interoperability issues."

### **ANNEX**

Annex 1: UGent presentation







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### **EURAKNOS PROJECT**









# **EURAKNOS SUBJECT TN-PROJECT DATA**







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# **EURAKNOS SUBJECT TN-PROJECT DATA**









# **EURAKNOS GOAL - HIKR**







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# **EURAKNOS COLLABORATORS – PIETER S**









# **EURAKNOS Q&I MANAGER – NATHAN DG**







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## **EURAKNOS NETWORK MGR – SYLVIA B**









# **EURAKNOS PHD – ELENA FEO**







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# EURAKNOS FIN. - BJORN VDK AND LIEVE H









## **EURAKNOS PRACTICAL ISSUES – LIES H**





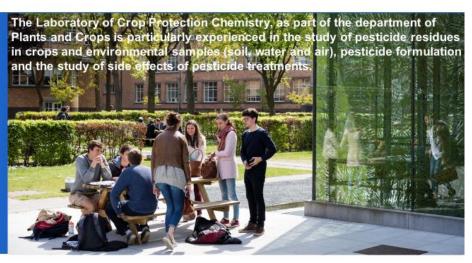


"The Euroknos project has received funding from the European Union's Horizon 2020 research and innovation programme under grant agreement No 817863"

















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- @ugent
- in Ghent University





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### Annex 2: PSKW presentation





### FERTINNOWA Thematic Network

Transfer of INNOvative techniques for sustainable Water use in fertigated crops



Annex 3:IDELE presentation

All morrison



# Idele French Livestock Institute



### **R&D** organization

at the crossroad between research and advisory functions mandate to improve the competitiveness of herbivore farming and value chains.

& generate technical solutions to bovine, sheep, goat and equine breeders and stakeholders.











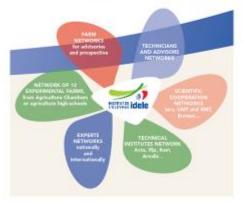












Expert support, project assistance, data and tools management...

Idele.fr



Annex 4: RAU presentation

# Royal Agricultural University





- · A campus-based university, established in 1845, with 1,200 students
- Oldest agricultural education institution in the English speaking world, still at the forefront of agricultural education

### RAU Catalyst programme

- · Developed with industry
- Skills focussed & work ready
- Postgraduate from Sept 2019
  - MSc Sustainable Food and Agriculture Policy
  - MBA Innovation in Sustainable Food and Agriculture
  - Distance learning & short residential blocks
- Undergraduate from Sept 2020
  - BSc Business and Innovation BA Human Geography with Food Ethics

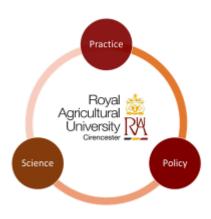
Royal University Cirencester

RAU to meet post-Brexit needs of agri-food and land management sectors through innovative multimillion pound initiative

The food agricultural University (Management and Section 1) and the sector of the land management of the land sector of the land of

26/02/2019

### RAU Knowledge Hub: KE programme





### What we do:

- · Rural collaborative policy
- Rural innovation support
- Rural enterprise acceleration

### Professor David Main

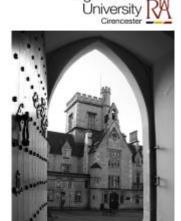




Dr. Jessica Stokes



Dr. Lisa van Dijk



Royal

Agricultural

95

### 2/26/2019

### Annex 5: USC presentation



LUGO CAMPUS



EURAKNOS

>25000 students >150 degrees and masters

Escuela Politécnica Superior

Campus de Lugo, Lugo, Spain

Grupo de Investigación de Sistemas Silvopastorales

E-mails: mrosa.mosquera.losada@usc.es

antonio.rigueiro@usc.es nuria.ferreiro@usc.es

Teaching and research activities of over 40 years



### Research activities

EURAKNOS

### Agroforestry

(INIA: SoSSCeCa; CICYT: AFCLIMA; EU: AGFORWARD; Open2preserve)

#### NETWORKING

Current president of the Spanish Agroforestry Association Fores

Grazi

Coordinator of AFINET Arabl

Biodi

Coordinator of a SUPRA REGIONAL Operational Group Nutrie

Clima Clima

Chair of the Crop Production Research Group of the Global Research Alliance

Tree Mode

Chair of the "enabling environment" of the Global Alliance for Climate Smart Agriculture (FAO)

Bioeconomy Common Agr

Land Pillar I and Pillar II

Policy recommendations

Innovation (EU: AGFORWARD; EU: AFINET; EURAKNOS; AF Supraoperational group)

### Annex 6: GLZ presentation



**Grassland Centre** Lower Saxony/Bremen

> **EURAKNOS Kick-off meeting** Date: 10/1/19- 11/1/19



### Grassland Centre Lower Saxony/Bremen

Aim: to enhance the multifunctionality of grassland





Registered association (e.V.) since 2012 emerged from two-year project phase (45 members)



Actively involved in major European networks



Platform for cooperation and innovation transfer



Currently 9 national/3 international projects:



GLZ Board (13), from different interest groups of the grassland Agriculture in Lower Saxony /Bremen



15 employees, based in Ovelgönne (Lower Saxony)

### **The GLZ Team**







Dr. Arno Krause, executive director







Annex 7: AKI presentation



# Introduction of AKI and its role in agricultural information production

Szabolcs Vágó, PhD

Brussels, 10-11 January 2019

www.aki.gov.hu

### Introduction of AKI

- · Main centre of agricultural economics research in Hungary
- · A key background institution of the Ministry of Agriculture
- · Staff number: 131; 43 PhD or ongoing PhD studies.
- · More than 60 years of agricultural policy analysis (since 1954)

### Main tasks of AKI

#### Research

- · Sustainable bio-economy and policy evaluation
- · Natural resource management in agriculture
- · Resource-efficient agri-food value chains
- · Rural development and programme evaluation
- · Development opportunities in aquaculture

### Operation of information systems

- Agricultural Statistical Information System (ASIR)
- · Farm Accountancy Data Network (FADN)
- Market Price Information System (MPIS)

International cooperation







Research projects FP 7 (2 completed) H2020 (5 ongoing) Capacity building projects EC EuropeAid EC Twinning TAIEX, FAO

### Main publications

- Agro-economic Books, Studies and Information series
- Farming (Gazdálkodás)
- Studies in Agricultural Economics
- · Bulletins on Agricultural Markets
- FADN Yearbook
- Information on Agricultural Markets
- Statistical reports

Research Institute of Agricultural Economics

www.aki.gov.hu



### AKI EURAKNOS TEAM



Annex 8: ICROFS AU presentation

### International Centre for Research in Organic Food Systems (ICROFS)



### What do we do?

Contribute to the development of a market driven and competitive organic sector through research and development

- Coordinate the national Danish research programmes
- · Coordinate the EU research network CORE Organic
- Communicate organic research results and knowledge from the Danish and EU programmes and in general
- Participate in research projects and thematic networks as coordinator, partipant or with responsibilities for communication and involvement and engagement of stakeholder (national and international)
- Promote research in organic food systems and the development of research agendas





Ilse A. Rasmussen, Helene Uller-Kristensen, Merete Studnitz



- M. Sc. Agronomy
- Researcher
- Weed management
- Organic Eprints
- Coordinator Danish Research Progr.
- **OK-NET Arable**
- **OK-NET EcoFeed**
- VOA3R



- Cand. Ling.merc
- Communic. officer
- Communication, dissemination, knowledge transfer •
- Public websites
- Social media
- Knowledge platforms
- Articles, Newsletters\* OK-NET EcoFeed
- videos



- Agronomist, Ph.D.
- Researcher Behaviour- welfare
- Advisor pigs Conv. - organic
- Best practice manual, farmers
- Farmer field schools

Annex 9: ACTA presentation



# Acta-les instituts techniques agricoles





#### About Acta: Agricultural Technical Institutes

Agricultural Technical Institutes (known by their French initials, ITAs) are professional tools for applied research and transfer, specialised by sector (field crops, livestock, fruit and vegetables, viticulture, specialised production (horticulture, medicinal plants, tropical plants, algae etc.), organic agriculture). Acta, leads this network, bringing them together and promoting their expertise in the field and their unique know-how in France and abroad. Collectively, this network is a model for supporting competitive and sustainable innovation and amplifies value creation within territories, agricultural sectors and agroindustrial companies.







in www.acta.asso.fr/linkedin



Booklet on H2020 projects.

Europe Contact: europe@acta.asso.fr





### IFV - Institut français de la vigne et du vin

The French institute for vine and wine is a scientific and technical organisation supporting all actors in the wine sector, benefiting from the double qualification of Agricultural Technical Institute and Agri-food Technical Institute. IFV is one of the main actors in the national agricultural rural development programme and its research and innovation structural policies over the 2014-2020 period. The 140 IFV staff (ampelographers, agronomists, geneticists, oenologists and microbiologists) develop their work in around 20 units across France's various wine production areas.

Website: http://www.vignevin.com/en/english.html

Management contact: Jean-Pierre Van Ruyskensvelde, direction@vignevin.com

Europe contact: Eirios Hugo, eirios.hugo@vignevin.com





#### Acta & IFV in Euraknos project

- · Implication in all WPs with a focus on communication activities (Acta) and TNs experience (IFV)
- · Lead of the T2.3 Dissemination, communication and information strategies
- Lead of the T5.1 Communication activities

Pauline BODIN Communication analysis



Eric Serrano & Eirios Hugo







Annex 10: ARC presentation



### **AGRICULTURAL RESEARCH CENTRE (ARC)**

- Estonian Agricultural Research Centre is a state agency under the Estonian Ministry of Rural Affairs that is responsible for providing laboratory and field testing services (agro-chemistry, plant health and microbiology; seed testing; residues and contaminants; plant production) to agricultural producers, scientific institutions, governmental supervisory bodies and other clients.
- ARC is also one of the main advisory bodies in Estonia in the field of Rural Development and plays a central role in the evaluation (internal and external) of the Rural Development Policy by conducting different fields of studies regarding agri-environment and rural economy.
- Coordination of farmers' and advisors' compulsory and voluntary trainings for approximately 6,000 farmers in the frame of RDP main focus on agri-environment (soil, water, biodiversity) and cross-compliance issues.
- Since January 2018 Estonian Rural Network (NRN) is also operating and coordinating its activities under ARC via Rural Networks' Department who is acting as a National Rural Network Support Unit (NSU) for Estonia at EU level.







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Reve Lambur Reve.lambur@pmk.agri.ee

Annex 11: IFOAM EU presentation



Bram Moeskops



Yulia Barabanova





Kata Gócs

### What is IFOAM EU?

- IFOAM EU is the European regional group of IFOAM Organics International
- Represents more than 190 members in all the 28 EU Member States and associated countries
- · Organic farming associations
- · Organic food processors, retailers, traders
- · Organic food and farming advisors and researchers
- Organic certifiers
- · Headquarters in Brussels (Belgium)



Annex 12: AUA presentation





# Precision Agriculture group Agricultural University of Athens

Spyros Fountas / Hercules Panoutsopoulos/Katerina Kasimati

### **EURAKNOS** Research team



Associate Professor Spyros Fountas, is Editor-in-Chief in the ELSEVIER journal "Computers and Electronics in Agriculture" (IF: 2.45) and he is in the Editorial Board at the Precision Agriculture journal, since 2011. He holds an MSc from Cranfield University UK in Information Technology, and PhD from Copenhagen University, Denmark in Systems Analysis on Precision Agriculture.



Hercules has a BSc degree in Mathematics from the Dpt. of Mathematics of the National & Kapodistrian University of Athens and an MSc degree in e-Learning from the Dpt. of Digital Systems of the University of Piraeus. He is database developer and data analytics



Aikaterini Kasimati has worked in postharvest handling, bioenvironmental engineering, water resources management and energy production. In May 2015, got her M.S. in Agricultural and Biological Engineering at the University of Illinois at Urbana-Champaign, USA. She has also held intern positions in John Deere, in Illinois, Hvartske Vode, Croatia

## **Group Research projects**

- <u>Smart-AKIS</u> "European Agricultural Knowledge and Innovation Systems (AKIS) towards innovation-driven research in Smart Farming Technology" 2016-2018. Coordinator.
- GATES "Applying GAming Technologies for training professionals in Smart Farming. 2017-2019. Coordinator.
- **OPTIMA** "Optimised Integrated Pest Management for precise detection and control of plant diseases in perennial crops and open-field vegetables. 2018-2022. **Coordinator.**
- APOLLO "Advisory platform for small farms based on earth observation".
   2017-2019. WP Leader.
- <u>IoF2020</u> "Internet of farm and food 2020" 2017-2020. **Technology Chair for Fruits and Vines**.

## Annex 13: REA presentation







## **Outline**

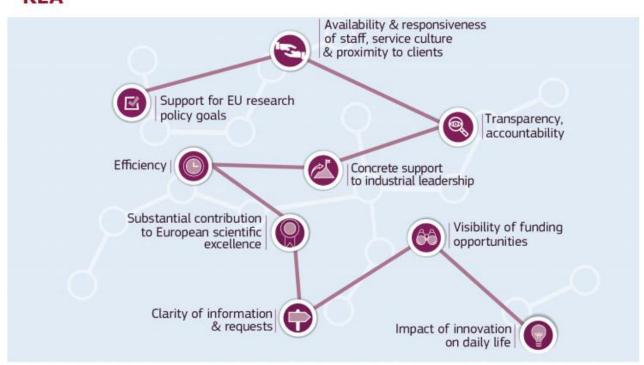
- REA
- Policy Context
- · Boosting Impact
- Implementation
- Financial Aspects







#### REA







#### REA B2 - H2020 - Societal Challenge 2



Manage resources wisely to nourish people sustainably



Understand, preserve and valorise oceans



Develop smarter, younger, greener, circular rural economies



#### What is our role?

- PO: Maria José Amaral / AFO: Danielle Epis
- Provide support and advice
- Follow-up implementation, assess reports and deliverables
- Order interims and final payments
- Communication (Art. 52)
  - Through the Coordinator via the PP (formal) or e-mail (informal)
  - Electronic submission (and signature)

Every 3 months short e-mail with actual progress (activities in progress, planning, deviations, relevant events)





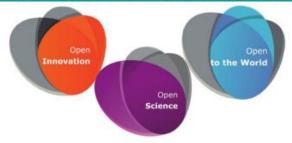


## Horizon 2020

· Contribute to Junckers' Priorities

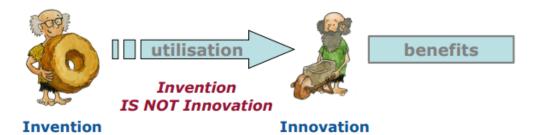


Contribute to <u>Commissioner Moedas R&I Priorities</u>





## Horizon 2020 focus on Impact & Innovation



- Results used to address strategic challenges and contribute to the expected impacts
- Any type of innovation new products, services, organisational or business methods, improved networks or collaborations, etc
- Any type of benefit and impact financial, societal, research, environmental, technical, commercial, educational



#### **Rural Renaissance Call**

- Smarter, greener, more circular and better connected rural areas
- Boost innovation systems, co-creation and better use of knowledge by investing in networks, skills development and advisory systems
- · Support implementation of:











# **Thematic Networks - Expected Impacts**

End-user material

Solution Acceptance

- · Close the research and innovation gap
- Collect and distribute easily accessible practice-oriented knowledge
- Improve professional skills and competences
- · Increase the flow of information in Europe
- Improve user acceptance of collected solutions and dissemination of knowledge







## Impacts everywhere...

- Expected impacts in work programme
- Impact criterion during **evaluation**
- Impact related articles in Grant Agreement: Art. 20, Art. 23, Art. 28, Art. 29
- Impacts documented in Periodic and Final Reports
- Communication, dissemination and exploitation of results
- REA policy feedback activities



## What is your project intervention logic?



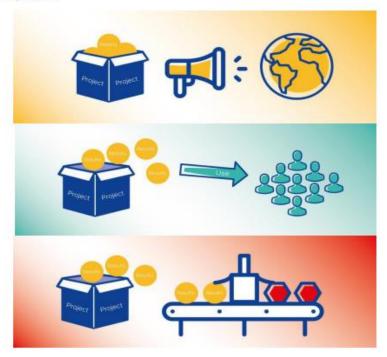


## Impact monitoring to do list

- Take your impact indicators seriously
- Test your project's underlying 'intervention logic'. Review (& revise)
- Have an appropriate monitoring and evaluation approach quantify your results and impact - justify choice of baselines, benchmarks, assumptions, references & calculations
- Consider attribution to the project
- · Provide analysis if impacts are not achieved
- Use dissemination & exploitation of results activities to maximise impacts



# **Boosting impact**





## What are project results?

#### Tangible or intangible outputs of the action

e.g. inventions, prototypes, services, knowledge, technology, processes, networks, data whatever their form or nature, whether or not they can be protected

- What is special about your results?
- Identify key exploitable results or outputs which can be used and create impact, either by project partners or other stakeholders
- If results are not used -> expected impacts will not be achieved



#### Communication (Art. 38)

Promotion of **the action and its results to multiple audiences** (including the media and the general public) to show the impact and benefits of EU-funded R&I activities

- Think, Plan, Act What do you want to achieve?
  - Set clear communication objectives and indicators
  - o Use pertinent messages, right medium and means
  - Monitor effectiveness, re-think, re-plan...
- You can't reach everyone
- Think issue, not project Make it relevant to everyday life, show impact on society - Good use of public money
- Think Global Act Local
- Be creative vamp up the visual, reduce the writing



## EC Communication channels and activities (multipliers)













- Inform us before of any major communication activity
- Make use of our communication channels

#H2020 #ResearchImpactEU #EIPagri #HorizonEU #InvestEUresearch



# EC Communication channels and activities (multipliers)







#### EC Communication channels and activities (multipliers)







- Promote your project and results on the EIP website, newsletter, factsheets, magazine and social media
- Promote your events on the European agriculture innovation calendar

#### servicepoint@eip-agri.eu



## Dissemination (Art. 29)

**Transfer of knowledge and results** in a targeted way to audiences that can potentially **use** them (e.g. scientific community, industry, professional organisations, policymakers).

- Make sure to comply with the obligation to protect (Art.27)... then disseminate
  - o Who are the key targets (relevant stakeholders and potential end-users)?
  - o What are the key messages?
  - o How will you deliver the messages?
  - o How can results be accessed and under what terms?
- Scientific work and results are openly available in an easily accessible, understandable and re-usable form
- Policy-relevant results should be flagged and brought to the attention of the appropriate bodies





#### **Communication versus Dissemination**

Newsletter

Press release

Project brochure

Social media

About the project and results

**Multiple audiences** 

Inform and reach out to society (show the benefits of research)

Communication

About results only

Audiences that may use the results in their own work

Enable use and uptake of results

**Dissemination** 

Publications

Policy brief

Training/ demonstration

Online repository

Meetings

Informing about the project

Informing about the results

Making results available for re-use

Project website, videos, interviews, articles in magazines, exhibitions/ open days, guided visits, conferences, presentations and workshops





## **Exploitation (Art. 28)**

Use of project results during and after the project implementation – for commercial purposes, in further research activities, to improve policies, and/or for tackling economic and societal problems – by project partners or end-users

- Make use of the results credible Exploitation roadmap and strategy
- Recognise the landscape existing knowledge or solutions, market issues, regulations, competitors, standards
- What barriers or enablers (standards, IPRs, regulatory, ethical)?
- When relevant ensure interoperability and long-term sustainability / financial sustainability







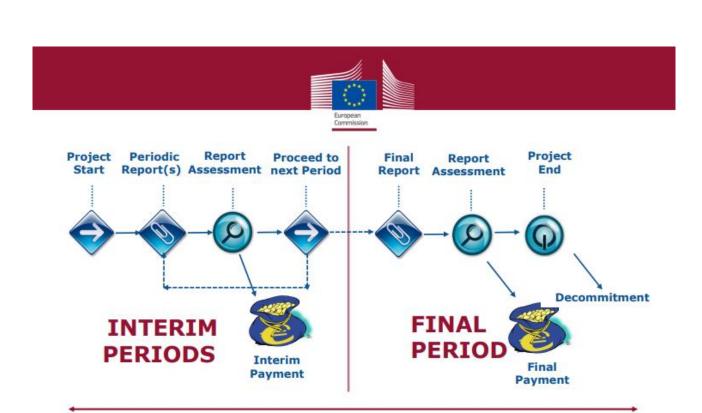
#### What? How?



H2020 Programme

AGA - Annotated Model Grant Agreement





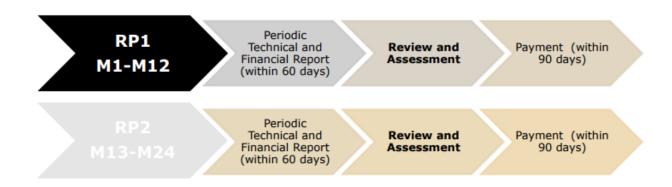
# **Project Monitoring**

**Amendments** 

**Audit** 



## Reporting





#### Reporting and Reviews (Art. 20 and 22)

- Periodic Report: clear, informative and concise account of the activities during the reporting period (against the GA baseline)
  - Technical report and financial statements submitted electronically as a single package
  - What did you do? What did you achieve? How did you tackle potential issues (R&D, market barriers, IPR)? Any deviations? Corrective measures?
  - o How have resources been used?
- Review: in-depth examination of implementation after each reporting period supported by external experts
  - Contradictory Review procedure





# Reporting and Reviews (Art. 20 and 22)

#### Continuous Reporting



#### Deliverables:

- To be submitted at the specificed timing, ongoing revision and at review
- If a deliverable is going to be late, explain the reason, the corrective action undertaken and the estimated date of delivery
- Public deliverables will appear in CORDIS



#### **Amendments**

Amendments may not result in changes that — if known before awarding the grant — would have had an impact on the decision to award the project

- Consult informally the PO as soon as possible
- · Prepared electronically
- Group changes (but request is agreed or rejected as a whole)
- Explain the situation: Keep it simple straight to the point!
- · Agreement of the consortium



# Recruitment and working conditions (Art. 32) and Gender Equality (Art. 33)

- Take measures to implement the European Charter for Researchers and Code of Conduct for the Recruitment of Researchers
- Proactively aim to the extent possible for gender balance at all levels (explain deviations in periodic and final report)

#### Best practices:

- Staff should be recruited based on merit in an open and transparent way
- Staff should have access to training and career development
- Mobility should not adversely affect working conditions



# **Ethical Principles (Art. 34)**

- The beneficiaries must carry out the action in compliance with:
  - ethical principles (including the highest standards of research integrity)
  - o applicable international, EU and national law
- Ethics deliverables submitted according to GA. Necessary authorizations need to be obtained prior to start of the activity
- Consult the PO if unforeseen research activities that may raise ethics issues are needed



# EU funding acknowledgment (Art. 38)





This project has received funding from the European Union's Horizon 2020 research and innovation programme under grant agreement No [number].

This [infrastructure][equipment][insert type of result] is part of a project that has received funding from the European Union's Horizon 2020 research and innovation programme under grant agreement No [number]



# EU funding acknowledgment (Art. 38)



#### **ACKNOWLEDGMENTS**

We thank the staff of the Poultry Breeding Facilities (INRA, Unité Expérimentale Pôle Expérimental Avicole de Tours, INRA, Nouzilly, France) and of the Rearing Facilities (INRA, Unité Expérimentale Elevage Alternatif et Santé des Monogastriques, INRA, Le Magneraud, France). This study was supported by Feed-a-Gene, a project that has received funding from the European Union's Horizon 2020 research and innovation program under grant agreement No. 633531.









## **Avoid Errors when reporting costs**

- Annex 2 is an estimate Sound financial management
- Keep records and supporting documents (Art. 18)
  - Records are used to prove eligibility, keep records for actual costs, unit costs, flat rate costs and personnel timing/costs
- Ensure compliance with GA for personnel costs (unless working 100% in the action - timesheets are needed)

Costs in the different budget categories must be broken down in a relevant level of detail

(e.g. Meeting name - Location - Persons Attending - Costs covered)





#### **Best Value**

You **must demonstrate "best value"** in purchasing (Art. 10) and subcontracting (Art. 13)

- o e.g. tender, three offers, market survey
- standard practices and commercial agreements already in place are normally accepted
- naming the supplier in the Grant Agreement DoA does not mean that you do not have to demonstrate best value
- You may not, under any circumstance, subcontract to another beneficiary



## **Costs**

Eligible	Ineligible
Actually incurred by beneficiaries	Identifiable taxes and duties
Incurred during and in connection with the action	Deductible VAT
Foreseen in Annex 1 and 2	Bank charges or exchange losses
Identifiable and verifiable	Provisions for possible future losses/charges
In compliance with national law	Interest owed
Reasonable, justified and financially sound	Excessive or reckless expenditure



# **Budget Transfers**

Transfers and re-allocation	Amendment needed?
Budget from one beneficiary to another	NO
Budget from one budget category to another	NO
Addition/removal of tasks in Annex 1 Re-allocation of tasks in Annex 1	YES
Transfers between different forms of costs (actual costs, unit costs, etc.)	<b>YES</b> if no budget was foreseen for the 'form of cost' receiving the transfer
New subcontracts, new in-kind contributions	YES (strongly advised)



## In summary

- Transparent and regular communication
- Evaluate and monitor your intervention logic
- 3. Keep records and other supporting documentation
- 4. Communicate your action
- Deliver, disseminate and exploit your high quality outputs and results
- 6. Acknowledge EU support
- 7. Achieve significant impact!



# Register as Expert





- Evaluation of proposals
- Monitoring of projects
- Evaluation of programmes
- Design of R&I policy

Register as expert

As new expert, you will be first requested to create your EU login account and register your profile.

Registered experts can update the profile via the My Expert Area after login.





Maria José Amaral

<u>maria-jose.amaral@ec.europa.eu</u>

@biomaram



#### **Reference Documents**

#### **H2020 Annotated Grant Agreement**

http://ec.europa.eu/research/participants/data/ref/h2020/grants\_manual/amga/h2020-amga\_en.pdf

#### **H2020 Online Manual - Grant Management**

http://ec.europa.eu/research/participants/docs/h2020-fundingquide/grants/grant-management\_en.htm

#### **Guidance Amendment types & supporting documents**

http://ec.europa.eu/research/participants/data/ref/h2020/other/gm/h2020-guide-amend-types\_en.pdf

#### **Research Enquiry Service**

http://ec.europa.eu/research/index.cfm?pg=enquiries



Making the most of your H2020 project – Boosting the impact of your project through effective communication, dissemination and exploitation

https://www.iprhelpdesk.eu/sites/default/files/EU-IPR-Brochure-Boosting-Impact-C-D-E.pdf

### Social media guide for Horizon 2020 projects

http://ec.europa.eu/research/participants/data/ref/h2020/other/grants\_manu al/amga/soc-med-guide\_en.pdf

### Your Guide to IP in Horizon 2020

https://www.iprhelpdesk.eu/sites/default/files/documents/EU-IPR-IP-Guide.pdf



## Guidelines to the Rules on Open Access to Scientific Publications and Open Access to Research Data in Horizon 2020

http://ec.europa.eu/research/participants/data/ref/h2020/grants\_manual/hi/o a\_pilot/h2020-hi-oa-pilot-quide\_en.pdf

### Data Management Plan template for Horizon 2020 projects

http://ec.europa.eu/research/participants/data/ref/h2020/gm/reporting/h202 0-tpl-oa-data-mgt-plan\_en.docx

### Guidelines on FAIR Data Management in Horizon 2020

http://ec.europa.eu/research/participants/data/ref/h2020/grants\_manual/hi/o a\_pilot/h2020-hi-oa-data-mgt\_en.pdf

### **Data Management Plan Online Tool**

https://dmponline.dcc.ac.uk/ enquiries





### Open Access Infrastructure for Research in Europe (OpenAIRE)

www.openaire.eu

Information on publishers' conditions

http://sherpa.ac.uk/romeo/index.php

List of open access journals

https://doaj.org

Catalogue of Research Data Repositories

http://www.re3data.org/

Licensing research data

http://www.dcc.ac.uk/resources/how-guides/license-research-data

IPR Helpdesk - Factsheet Publishing v. patenting

https://www.iprhelpdesk.eu/sites/default/files/newsdocuments/Patenting\_v\_ publishing\_0.pdf



# Guidance to facilitate the implementation of targets to promote gender equality in research and innovation

http://ec.europa.eu/research/swafs/pdf/pub\_gender\_equality/KI-07-17-199-EN-N.pdf

### **European Charter & Code for Researchers**

https://euraxess.ec.europa.eu/jobs/charter

European Committee for Standardization - Food and Feed

https://www.cen.eu/work/areas/food/Pages/default.aspx

Benefits of linking Innovation and Standardization - Examples

https://www.cencenelec.eu/research/tools/SuccessStories/Pages/default.aspx



Communication	Dissemination	Exploitation
About the <b>project</b> and <b>results</b>	About <b>results</b> only	About <b>results</b>
Multiple audiences Beyond the project's own community (include the media and the public)	Audiences that may use the results in their own work e.g. peers (scientific or the project's own community), industry and other commercial actors, professional organisations, policymakers	Groups and entities that are making concrete use of results
Inform and reach out to society, show the benefits of research	Enable use and uptake of results	Best efforts to <b>exploit</b> the owned results, or to have them exploited by another legal entity
Grant Agreement art. 38.1	Grant Agreement art. 29	Grant Agreement art. 28
Starts at the outset of the project	When results are available	When results are available and up to four years after project ended



## **Involvement of Third Parties**

Types of				CHARAC	TERIST	ICS	
third	Does work of the action	Provides resources or services	What is eligible?			Selecting the third party	Articles
Linked third party	YES	NO	Costs	YES	YES	Must be affiliated or have a legal link	Article 14
Subcontractors	YES	NO	Price	YES	NO	Best value for money, avoid conflict of interest	Article 13
Third party providing in-kind contributions	NO	YES	Costs	YES	YES	Cannot be used to circumvent the rules	Articles 11 and 12
Contractors	NO	YES	Price	NO	YES	Best value for money, avoid conflict of interest	Article 10
Financial support to third parties	The beneficia	ved in the ca ries' activity of ancial support ation	consists in	YES	NO	According to the conditions in Annex 1	Article 15





## **Participants Guarantee Fund**

- Aims at covering the financial risks during project implementation
- Intervenes
  - if a beneficiary does not reimburse any requested amount to the consortium or to the REA and
  - if the consortium accepts to continue the project at the same conditions without this beneficiary
- An equivalent amount will be transferred to the coordinator to allow for the continuation of the project.

Inform immediately the REA about possible financial risks



### **Audits and controls**

### Ex-ante checks:

- <u>Financial viability</u>: systematic check for coordinators when requested EU funding for the action is ≥ EUR 500 000)
- <u>Certificate on the financial statements</u>: only for final payments when total EU contribution claimed by the beneficiary on the basis of actual costs + unit costs for average personnel ≥ EUR 325.000 (excluding e.g. flat rates)
- <u>Certificate on the methodology</u>: Optional for average personnel costs (now under unit costs)

### Ex-post audits:

- Audits of the Commission up to 2 years after the payment of the balance
- Extension of audit findings in case of systemic errors, irregularities, fraud or breach of obligations



## WP.5 WIDEN THE IMPACT OF TN'S KNOWLEDGE RESERVOIRS

+44 7511 57 57 55
evia@i4agri.org from March 4<sup>th</sup> 2019
Comms@i4Agri.org – replace Marta ASAP.

Andrew Lazenby CEO



# COMPLEXITY IS SIMPLE.

IT'S NEVER SIMPLE TO KEEP THINGS SIMPLE.

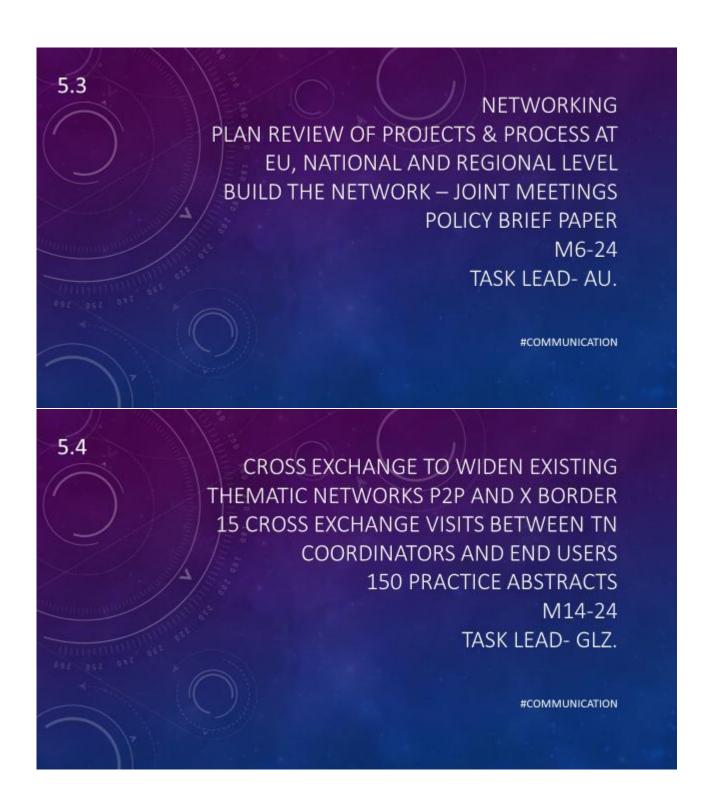
SIMPLE SOLUTIONS REQUIRE THE MOST ADVANCED THINKING.

PEOPLE LIKE SIMPLE
WE ARE DEALING WITH PEOPLE

### TASKS.

- 5.1 ACTA M1-24
- 5.2 IFA M6-24
- 5.3 AU M6-24
- 5.4 GLZ M14-24
- 5.5 IFA M24





### 5.5 **POLICY BRIEF** WITH COOPERATION WITH SCAR SWG AKIS TO CREATE AWARENESS ON OUTPUT TO POLICY MAKERS GOV INSTITUTIONS ADVISORY GROUPS DECISION GROUPS ETC M14-24 TASK LEAD- IFA. #COMMUNICATION When? Deliverable Deliverable Name Delivery (mths) D5.1 Communication Activity Report M24 D5.2 Dissemination Activity Report M24 D5.3 **Networking Activity Report** M24 D5.4 Paper Vision of SIB on High Impact KRs M12 D5/5 M24 Policy Brief Delivery (mths) Milestone Milestone Name M5.1 Communication Plan Delivered **M3** M5.2 Dissemination Plan Delivered M6 M5.3 Networking Plan Delivered M6 M5.4 Cross exchange Plan Delivered M18 START ON MONDAY. END IN MONTH 24. PEAK MONTHS 3-6-12-18-24. THE MORE YOU TALK TO US THE MORE WE CAN DELIVER

# THANK YOU: PLEASE ENSURE THE LOGO FILE ON GOOGLE DRIVE IS COMPLETE FOR YOUR ORGANIZATION TODAY.

## Andrew Lazenby CEO

Andrewl@i4agri.org +44 7511 57 57 55





Annex 15: WP2 Compile and evaluate EIP-AGRI Knowlegde Reservoir (TNs) outputs presentation (1<sup>st</sup> day)

## **EURAKNOS**

WP2. Compile and evaluate EIP-AGRI Knowlegde Reservoir (TNs) outputs

### WP2

#### **PARTICIPANTS**

- 5 pm:
  - Gent University (Ugent, BE),
  - Proefstation voor de Groenteteelt (PSKW, BE),
  - Institute t l'élevage (IDELE, FR),
     Gruenlandzentrum (GLZ, DE),

  - Aarhus University (AU, DK),
  - Aassociation de coordination technique agricole (ACTA, FR)
- 2 pm:
  - Royal Agricultural University (RAU, UK),
     Athens Univesity, (AUA, GR),

  - Leap FWG
  - Innovation for Agriculture (IFA, UK),
  - Hungarian Chambre of Agriculture (NAK, HU),
     Agricultural Research Centre (ARC, EE)
- 0,5 pm:
  - Eigern Vermogen....(EV-ILVO, BE)
- - Research Institute of Agricultural Economics (AKI, HU)
  - Int. Federation of Organic Agriculture Movements European Union Regional Group (IFOAM-EU)

### TIMING

M10: Task 2.5

M8: Task 2.1, 2.2, 2.3 and 2.4

### AIMS

- analyse the type of data and the ways data are produced, collected and stored in the current H2020 TNs: Task leader USC
- evaluate the format and design of KRs (as open sources) within current and past TN networks and related H2020 multi-actor projects and linked Ogs: Task leader: IDELE
- assess the dissemination and communication activities, materials and tools on their respective impact towards the end users, farmers, foresters and advisors, used by TNs; Task leader: ACTA
- analyse the multi-actor approach used by TNs in the short, medium and long term; Task leader: GLZ
- exchange and compile the experiences and know-how of the TNs with focus on the end-user groups: farmers, foresters and advisors. Task leader: AU

## WP2

### TASKS

- Data impact assessment of TNs: Task 2.1 leader USC
- . Design of knowledge reservoirs within current and past TN: Task 2.2 leader: IDELE
- . Dissemination, communication and information strategies: Task 2.3 leader: ACTA
- · Multi-actor approach: Task 2.4 leader: GLZ
- . Exchanging and compiling know-how TNs: Task 2.5 leader: AU

TASK 2.1 Data impact assessment of TNs: Task leader USC

# Identify key TN partners (22 + approved in 2018) responsible for

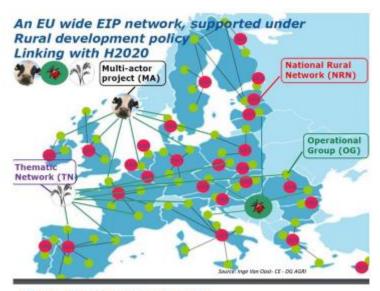
- a) Data management
- b) Knowledge communication
- c) Dissemination
- d) Multi-actorinvolvement

### a) Data analysis

- a) Data produced
- b) Data collection
- c) Data stored

### b) Mapping

- a) Knowledge and data
  - a) Sectors:
  - b) Regions
  - Sectos\* biogeographic regions. Data will be crossed with LUCAS and FADN data



The multi-actor approach under WP2018-2020 : Key elements

## TASK 2.1.1. Identify key TN partners

			Respo	insible Partner	
	Coordinator	Data management	Communication IZDNTALTN	Dissemination	multi-actor
ACITI-SPIN		Thom	ILLUM PARTIN		
HNV-LINK					
SMART-AKIS					
AGRIFORVALOR					
APINET	USC, Rosa Mosquera mnosa mosquera Josada @usc.es	Soe KKK, Andrea Vityl	PEUGA, Ana Muñz	ISA, Joana Amaral	INASRO, Willem van Collen
Inno4Grass					
SKIN .					
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OK-Net-Arable					
FERTINNOWA					
WINETWORK			PEUGA, Ana Muñiz		
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INCREDIBLE					
PANACEA					
INNOSETA					
		UVI	ESTOCK TN		
HENNOVATION					
EuroDairy					
404°					
EU Pig					
SheepNet					
DKNe Ecoffeeed					

# WP2

## TASK 2.1.2. Data TN management

			Data Management	
THEMATIC NETWORKS	Data produced	Data Collected	Data Stored	Web page
			HORIZONTAL TN	
AGRI-SPIN	20	Scientific Team	Web. Booklets. Videos. too Rit	https://agrispin.eu/
HNV-UNK	12	pertners	http://www.hmvlink.eu/outputs/	http://www.hnvlink.eu
SMART-AKIS			https://smart-ekis.com/SFCPPortal/\$/	https://www.smart-akis.com/
AGRIFORV/ALOR				http://www.agriforvalor.eu/pages/home
AFINET	19/29 Resources	pertners/stakeholders	Knowledge Cloud linked to Operaine EU repository	http://www.eurafagroforestry.eu/afinet
Inno4Grass			https://www.inno4grass.eu/en/dissemination	http://www.inno4grass.au/en/
SKIW			SKIN Good Practice Repository	http://www.shortfoodchein.eu/
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NEWBIE	29	pertners/stakeholders	Portal hosted by Ku Leuven	http://www.newbie-academy.eu/
			CROPS TN	
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WINETWORK				http://www.winetwork.eu/
EUFRUIT				http://eufrin.eu/index.php?id=1.
CERERE				http://cerere2020.eu/
INCREDIBLE				http://www.incredibleforest.net/
PANACEA				http://www.panacea-h2020.eu/
INNOSETA				http://www.inroseta.eu/
			LIVESTOCK TN	
HENNOVATION				http://www.hennovetion.eu/
SuroDairy				http://eurodairy.eu/
404				http://4d4f.eu/content/about
EU Pig				http://www.eupig.eu/
SheepNet				http://www.sheepnet.network/
OliNe Ecoffeeed				http://ok-net-ecofeed.eu/

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Face to Face interviews: Qualitative interviews will be held with the key partners and actors of the TNs, in particular farmers, foresters and advisors to further refine the desk top study.

What is the aim of the interview?

Partners: What they will improve, what was well accepted and what could be improved? Any barriers?

**Farmers** and foresters: usefulness of the material produced, easiness to include material after the project, what is missing? With a farm perspective

**Advisors**: usefulness of the material produced, easiness to include material after the project, what is missing? With a community perspective

# TASK 2.2 Design of knowledge reservoirs within current and past TN Task leader: IDELE

		FORMAT (3-6)						
		CONNECTIONS DESCRIPTIONS (OPENAIRS OR INTERNATIONAL OR NATIONAL OFFICIAL	DAFA PRO	DATA PRISENTATION FORMAT				
	LAYOUT	ORGANIZATIONS	TYPE OF BATA PRESONTED (YELDS)	SOFTWARE	LINK WITHOUTHOU ACTIVITIES			
		HORIZONTIL TN						
AGRICAN								
MAY-UNK								
3MM7-6KB								
AGRIPORVALOR								
APINET								
INVOCUSES.								
3686								
ENABLING								
NEWBR								
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## Task 2.2. Interviews

### **Partners**

Evaluation of the format:

Each partner will answer the following questions for each TN:

- Atractiveness of the TN
- Easiness to find the KRs
- ·Esainess to upload information
- Easiness to obtain information

# TASK 2.3 Dissemination, communication and information strategies Task leader: ACTA

| STATISTICS | Services | Ways | Table | Cleaner's | Strongers | Ways | Table | Cleaner's | Ways | Ways | Table | Ways | Wa

## Task 2.3. Interviews

Qualitative interviews will be held with the key partners involved in communication, dissemination and exploitation activities

### **Partners**

Evaluation of the communication and dissemination: Each partner will answer the following questions for each TN:

- Pros and Cons on designing the C & D activities
- Number and type of stakeholders reached
- Number and type of materials developed and relatioship with the Number of stakeholders reached

### TASK 2.4. • Multi-actor approach: Task leader: GLZ

			Types of	actors			Involvement of	Stakeholders	
THEMATIC NETWORKS	Farmers	Policy	Multipliers	Students	Extension services	Meeting descriptions	Stakeholders collaboration in writing materials	Stakeholders collaboration in videos	Field visits
					Horizontal TN				
AGRI-SPIN									
HNV-LINK									
SMART-AKIS									
AGRIFORVALOR	?	γ			γ				N
AFINET									
Imp4Grass	v								N
SKIN									
ENABLING									
NEWSIE									
					CROPS TN				
OK-Net-Arable									
PERTINNOWA									
WINETWORK									
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CEMERE									
INCREDIBLE									
PANACEA									
INNDSETA									
					LIVESTOCK TN				
HENNOVATION									
Euro Dairy									
404F									
EU Pig									
SheepNet									
OKNe Ecoffeeed									

## Task 2.4. Interviews

Qualitative interviews will be held with the key partners and the actors of the TNs, in particular farmers, foresters and advisors to further refine the desk top stud

### **Partners**

Evaluation of the multiactor approach:

Each partner will answer the following questions for each TN:

- · Pros and Cons on the approach taken
- · Number and type of stakeholders reached
- Number and type of materials developed with the stakeholders
- · Degree of involvement of stakeholders along the project

# TASK 2.5 Exchanging and compiling know-how TNs Task leader: AU

5.1 summarize the results on the current practices and methodologies of tasks 2.1, 2.2, 2.3 and 2.4.

5.2 A 2-days workshop on KR TN impact assessment will be organized \*\* A 2-days workshop on TN impact assessment will be organised with consortium+ + KIP + SIB to be organised in cooperation with WP5.

# Thanks! mrosa.mosquera.losada@usc.es

Annex 16: Branding workshop



A brand is all that is communicated visually and otherwise to portray the personality of the organisation, it's products and services. And, as such, strong brands are enormously powerful business tools.

It's not simply a logo. An organisations logo stands as an emblem for all that their brand encompasses. It's also more than a logo. It's about the right colours, typography, tone of voice, communication channels, imagery ...

## The strategic approach

- · Branding is a business challenge which requires the implementation of a robust strategy
- · To be successful a company's brand must fit with its products, services and the markets
- Good branding takes all the parts into consideration from the way the company behaves (brand personality) to the way it looks (the visual identity)

## The visual identity

- The visual representation of the brand.
- This visual language gets represented on all marketing collateral such as sales literature, websites, signage etc.
- It will effect the way the organisation is perceived.



# Agenda

- · Getting to know each other
- · Value exercise
- · Detailed value exercises & visual exercise in groups

Getting to know each other









## Most used values

Knowledge

Simple

Clear

Communication

Innovation

Sharing

Impact

Networking

Challenging



Value exercise



### **Futuristic**

· We're doing more than in history

## **Timeless**

- · Permanent challenge because there is a lot of info
- We have the past, the existing tools and the future, we can make impact for the future

## Complex

The data is complex

Complex, but the tool itself should be simple

## Simple

- · Info should be standard, searchable
- Can we make it simple for end users? (if children understand it it's simple enough)
- · Tasks in projects are simple, the content is complex

## Customer centric

Focus on future, that's focus on the end user. The user is the filter for the database. It's the user we're building the platform for.

## Knowledge centric

If we're customer-central we won't be starting with the network as starting point, but wit the customer and its needs.

## Competitive

/

# Working together

One for all, sharing info, sharing knowledge 100%

# Progressive

- · It should be flexible to be future proof
- · Hope we present data in a progressive way

# Stable

· It's not very disruptive

# Risky

- · Lot's of assumptions (access, build network...)
- 2 years enough? Is the quality of the data high enough?

## Safe

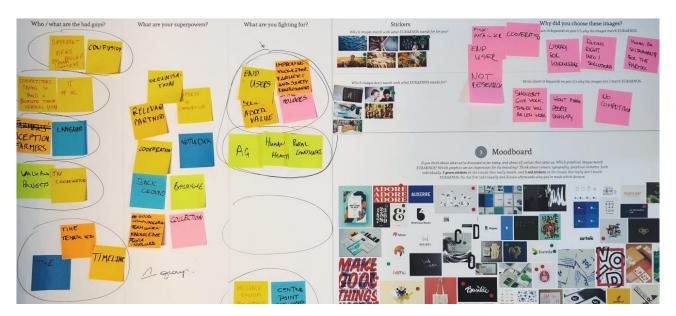
- · Top experts in the team
- · It's not risky if other peoples data is bad
- · As long as we learn from it is failing not a bad thing

## Detailed value exercise









# If Euraknos was a superhero

Who / what are the bad guys?

- Noise
- · Linear knowledge transfer processes
- Protectionism
- · Knowledge locked. Up / lack of access
- · Competitors trying to build & promote a central system
- · Sceptical farmers
- · Walk away projects
- · Hackers & bugs
- · Complexity of databases
- · Data: numbers
- · Time
- · Different views on project



# Matching images







# Matching images

- Collaboration
- Sustainability
- · Value of money for end-users
- Simplify
- · Happy farmer + other end users
- · Great ideas
- Library for knowledge
- Finding the right info / solutions
- · Money & sustainability for the farmer
- · One platform, different sources
- · Forrest: different things that work as one forrester



# Images that don't match

- Driven by one type of knowledge
- · Topdown approach
- · Flooted by information
- Academic
- · Difficult to search
- Disorganised
- · Quality over quantity
- · Not research
- · Shouldn't give work, there will be less work
- · Won't make people unhappy
- · No competition internally

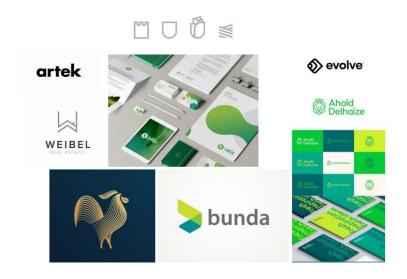


## Moodboard



## Moodboard

- · Green / white
- · Sans-serif
- Positive
- · Dynamic
- · Clean



# Proposal brand values



# Knowledge

# Simple

clear & clean than it is today.

# **Impactful**

the target audience

Annex 17: WP2 Compile and evaluate EIP-AGRI Knowlegde Reservoir (TNs) outputs presentation (2<sup>nd</sup> day)

## WP2

#### **PARTICIPANTS**

- 5 pm:
  - Gent University (Ugent, BE),
  - Proefstation voor de Groenteteelt (PSKW, BE),
  - Institute t l'élevage (IDELE, FR),
     Gruenlandzentrum (GLZ, DE),

  - Aarhus University (AU, DK),
  - Aassociation de coordination technique agricole (ACTA, FR)
- 2 pm:
  - Royal Agricultural University (RAU, UK),
  - Athens University, (AUA, GR),
  - Biosense institute (BIOS).
  - Innovation for Agriculture (IFA, UK),
  - Hungarian Chambre of Agriculture (NAK, HU),
     Agricultural Research Centre (ARC, EE)
- 0,5 pm:
  - Eigern Vermogen....(EV-ILVO, BE)
- - Research Institute of Agricultural Economics (AKI, HU)
  - Int. Federation of Organic Agriculture Movements European Union Regional Group (IFOAM-EU)

### TIMING

M10: Task 2.5

M8: Task 2.1, 2.2, 2.3 and 2.4

### **AIMS**

- analyse the type of data and the ways data are produced, collected and stored in the current H2020 TNs: Task leader USC
- evaluate the format and design of KRs (as open sources) within current and past TN networks and related H2020 multi-actor projects and linked Ogs: Task leader: IDELE
- assess the dissemination and communication activities, materials and tools on their respective impact towards the end users, farmers, foresters and advisors, used by TNs; Task leader: ACTA
- analyse the multi-actor approach used by TNs in the short, medium and long term; Task leader: GLZ
- exchange and compile the experiences and know-how of the TNs with focus on the end-user groups: farmers, foresters and advisors. Task leader: AU

## WP2

### **TASKS**

- Data impact assessment of TNs: Task 2.1 leader USC
- . Design of knowledge reservoirs within current and past TN: Task 2.2 leader: IDELE
- . Dissemination, communication and information strategies: Task 2.3 leader: ACTA
- Multi-actor approach: Task 2.4 leader: GLZ
- . Exchanging and compiling know-how TNs: Task 2.5 leader: AU

### TASK 2.1 Data impact assessment of TNs: Task leader USC

### Identify key TN partners (22 + approved in 2018) responsible for

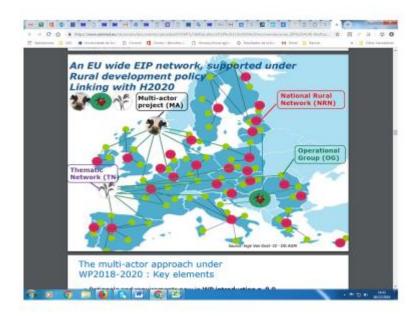
- a) Data management
- b) Knowledge communication
- c) Dissemination
- Multi-actor involvement

### a) Data analysis

- a) Data produced
- b) Data collection
- c) Data stored

### b) Mapping

- a) Knowledge and data
  - Sectors:
  - a) b) Regions
  - ographic regions. Data will be crossed with LUCAS and PADN data



## TASK 2.1.1. Identify key TN partners

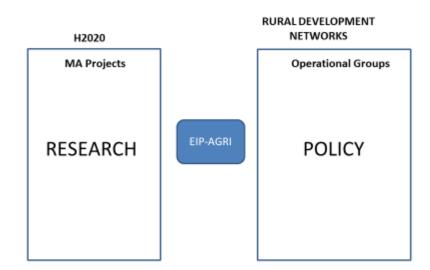
			Respo	onsible Partner	
	Coordinator	Data management	Communication	Dissemination	multi-actor
		HDR	ZONTALTN		
ACITI-SPIN					
HNV-LINK					
SMART-AKIS					
AGRIFORVALOR					
	USC, Rosa Mosquera				
APINET	mrosa.mosquera Josada@usc.es	Soe KKK, Andrea Vityl	PEUGA, Ana Muñiz	ISA, Joana Amaral	INACRD, Willem van Collen
Inno4Grass					
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EU Pig					
SheepNet					
OKNe Ecoffeeed					

# WP2. Task 2.1.2

## TASK 2.1.1. Data TN management

			Data Management	
THEMATIC NETWORKS	Data produced	Data Collected	Data Stored	Web page
			HORIZONTAL TN	
AGRI-SPIN	29	Scientific Team	Web. Booklets. Videos. too kit	https://agrispin.eu/
HNV-UNK	12	pertners	http://www.hmvlink.eu/outputs/	http://www.hnvlink.eu
SMART-AKIS			https://smart-ekis.com/SFCPPortal/#/	https://www.smart-akis.com/
AGRIFORV/ALOR				http://www.agriforvalor.eu/pages/home
AFINET	19/29 Resources	pertners/stakeholders	Knowledge Cloud linked to Operaine EU repository	http://www.eurafagroforestry.eu/afinet
Inno4Grass			https://www.inno4grass.eu/en/dissemination	http://www.inno4grass.eu/en/
SKIW			SKIN Good Practice Repository	http://www.shortfoodchein.eu/
ENABLINS .	12	pertners	https://www.enabling-project.com/public-deliverables/	https://www.enabling-project.com/
NEWBIE	39	pertners/stakeholders	Portal hosted by Ku Leuven	http://www.neuble-academy.eu/
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CERERE				http://cerere2020.eu/
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PANACEA				http://www.panacea-h2020.eu/
INNOSETA				http://www.innoseta.eu/
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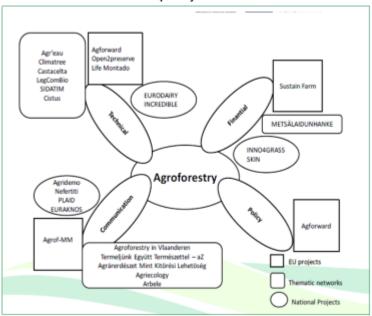
# CONTENT. Management

Systems Design	Management	Production and profitability
New AF systems design based on: Technop livestock continuations.  Identification of suitable Species varieties breeds for AF systems. Development of shade-tolerant crops and swards. Tree loop plot distribution. Development of decision support tools best practices. Cop diversification Cop notation	TREE  Tree protection from wildife and Evestock.  Tree mulching moterial.  Non-timber uses of trees (Sodder, chipped wood for energy, bismass, compositing or Evestock bedding).  PEST  Systemic pent and disease control.  PERMANENT GRASSLAND  orning management.  PERMANENT CROPS  Fertilization  ARABLE CROPS  Irrigation  Fertilization	VALUE CHAIN  Testing new combinations, e.g. integrating agriculture (crops or livestock) into plantations (seehards; naking better use of tree understores;  Developing market channels and branding A products to atmost price premium.  Modifying the legislation.

# CONTENT. SUSTAINABLE DEVELOPMENT GOALS

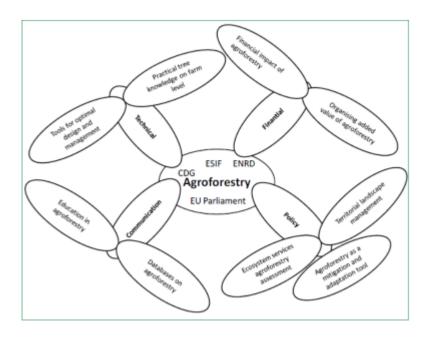
Alternative economic tools  Value chain  Va	Economy	Environment	Social
✓ Circular Economy	- Concession of Constitution (Constitution of Constitution of	V Nutrient Cycling V Mingotion V Adaptation Biodiversity	✓ Ageing

#### **CONCEPTUAL Maps Projects**

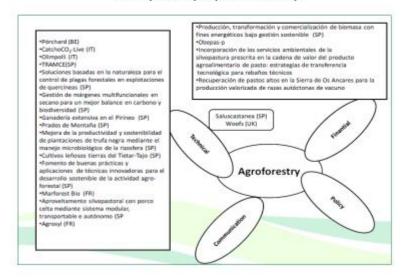


4.- Greater user acceptance of collected solutions and more intensive dissemination to end-users.

#### CONCEPTUAL MAPS EIP-AGRI AGROFORESTRY FOCUS GROUP



#### **Conceptual maps Operational Groups**



Face to Face interviews: Qualitative interviews will be held with the key partners and actors of the TNs, in particular farmers, foresters and advisors to further refine the desk top study.

What is the aim of the interview? Partners

Farmers and foresters

Advisors

To be jointly done for Tasks 2.1, 2.2, 2.3 and 2.4

# WP2

# TASK 2.2 Design of knowledge reservoirs within current and past TN

Task leader: IDELE

		FORMAT (3-6)							
		CONNECTIONS DESCRIPTIONS (OPENAIRS OR INTERNATIONAL OR NATIONAL OFFICIAL	DATA PRO	DATA PRISENTATION FORMAT					
	LAYOUT	080ANDATIONS	TYPE OF BATA PRESONTED SPELDS	SOFTWARE LINKWITH	относькомите				
		HORIZONTAL TN							
AGRICATION									
MAY-LINE									
SMSRT-SKS									
ASSESSMENTALOS									
APINET									
1000001965									
3KN									
SHABLING									
NEWS									
		CROPS TN							
OK-Net-Arable									
REFTRACTURE.									
WINETWORK									
BUPPUT									
CERTIFE									
INCREDIBLE.									
PARACES									
INNOSETA.									
		LM ESTOCK TN							
HENNOVATION									
Europany									
4D4F									
EU Pig									
Sheepher.									
OKNie Cooffeeed									

# WP2

# TASK 2.3 Dissemination, communication and information strategies Task leader: ACTA

					NICHTON		DECEMBLEON					
	Minutegies	Ways	Touch.	Channels	Strategies Horizon		Tents	Channels	Strotegies	Mays	Touch	Charrels
MORE-SPEN		Web Bootles, Valeus	hose 760.									https://www.hardook.com/og/spres-
HRIV-LINK		Wells Booklets, Volters										
SAMAT-MOS		Well, Bookley, Volens,										The Publishers of the Control of the
AGRIFORNIALOR AFRICT		Web Booken, Volus		http://www.agrifonuior.cu/pages/rideon								
Imp4Grap		Web Lorler		https://www.imo4grass.ou/on/discernination								
SIEN		Web Bookless Reports, Videos						Faper				THE RESIDENCE OF STREET
CHABUNG		Leafers										THE OWNER OF THE OWNER
3109/34		bookin						Report.				
					6969	5 TH						
OK Non-Arable												
FERTINATION												
WWETWORK												
CURRUIT												
CORERE												
RESIDENT												
PRINCES												
NEW CHIEF.												
					LIMITATION	CETN						
HERMOVETION												
EuroDistry												
SDGP												
CLIFY												
Despites												
With Dan Rosen												

## WP2

## TASK 2.4. • Multi-actor approach: Task leader: GLZ

			Types of	actors		Involvement of Stakeholders							
THEMATIC NETWORKS	Farmers	Policy	Multipliers	Students	Extension services	Meeting descriptions	Stakeholders collaboration in writing materials	Stakeholders collaboration in videos	Field visits				
					Horizontal TN								
AGRI-SPIN													
HNV-LINK													
SMART-AKIS													
AGRIFORVALOR	?	γ			γ				N				
AFINET													
Imp43rass	v								N				
SKIN													
ENABUNG													
NEWBIE													
					CROPS TN								
OK-Net-Arable													
PERTINNOWA													
WINETWORK													
EUFRUIT													
CEMERE													
INCREDIBLE													
PANACEA													
INNOSETA													
					LIVESTOCK TN								
HENNOVATION													
Euro Dairy													
404F													
EU Pig													
SheepNet													
OKNe Ecoffeeed													

# WP2

TASK 2.5 Exchanging and compiling know-how TNs
Task leader: AU

5.1 summarize the results on the current practices and methodologies of tasks 2.1, 2.2, 2.3 and 2.4.

5.2 A 2-days workshop on KR TN impact assessment will be organized \*\* A 2-days workshop on TN impact assessment will be organised with consortium+ + KIP + SIB to be organised in cooperation with WP5.

# Task 2.2. Interviews

Face to Face interviews: Fostering understanding of Tasks 2.1, 2.2, 2.3 and

- 2.4 \*Done in a common form
- •Done in the own language of the Coordinator/partner, English coordinators can be interviewed by any of us
- Done by April??
- · Budget for visits
- · It will have quantitative short questions and qualitative questions
- Open and closed questions
- Interview content:
  - · Personnel data and data project
  - Questions should consider the strategy taken and the content of the project
  - Questions should include all needed aspects of Tasks 2.1, 2.2, 2.3 and 2.4

# Task 2.2. Interviews

Face to Face interviews: Qualitative interviews will be held with the key partners and actors of the TNs, in particular farmers, foresters and advisors to further refine the desk top study.

Based on the preliminary results:

What is the aim of the interview?

Partners: What they will improve, what was well accepted and what could be improved? Any barriers?

Farmers and foresters: usefulness of the material produced, easiness to include material after the project, what is missing? With a farm perspective

**Advisors**: usefulness of the material produced, easiness to include material after the project, what is missing? With a community perspective

# Task 2.2. Interviews

#### Partners//Farmers//Advisors

Evaluation of the format:

Each partner will answer the following questions for each TN:

- usefulness of the TN data
- · Easiness to find the KRs
- Esainess to upload information
- Easiness to obtain information

# Task 2.3. Interviews

Qualitative interviews will be held with the key partners involved in communication, dissemination and exploitation activities

#### Partners//Farmers//Advisors

Evaluation of the communication and dissemination:

Each partner will answer the following questions for each TN:

- Pros and Cons on designing the C & D activities
- Number and type of stakeholders reached
- · Number and type of materials developed and relatioship with the

Number of stakeholders reached

# Task 2.4. Interviews

Qualitative interviews will be held with the key partners and the actors of the TNs, in particular farmers, foresters and advisors to further refine the desk top stud

#### Partners//Farmers//Advisors

Evaluation of the multiactor approach:

Each partner will answer the following questions for each TN:

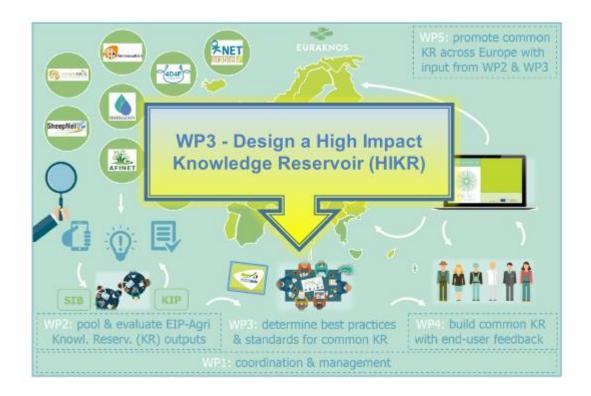
- Pros and Cons on the approach taken
- · Number and type of stakeholders reached
- · Number and type of materials developed with the stakeholders
- Degree of involvement of stakeholders along the project

# Open discussion done in small groups (5 people maximum)

#### •Interview content:

- Structure of the interview
  - . Which is the best structure for the interview (15 min)
  - Discuss the main questions that you think we should have in each Task, considering:
  - •T2.1 TN general questions (to partners, farmers and advisors) (15 min each)
  - •T2.2. K reservoir (to partners, farmers and advisors) (15 min each)
  - •T2.3 Dissemination, communication and information strategies (to partners, farmers and advisors) (15 min each)
  - •T2.4 Multiactor approach (to partners, farmers and advisors) (15 min each)

Annex 18: WP3 Design a High Impact Knowledge Reservoir (HIKR)



WP3 to determine the harmonised approach to design and format the next HIKR to be used in projects such as TNs and other multi-actor H2020 projects.

#### Statements and main ambition for EURAKNOS





Thematic Networks Know. Reservoirs	European High Impact Know. Reservoir
Focusing on sectoral issues	To boost cross-fertilisation
Combining competences to answer to farmers' and foresters' requests	Building the capacity of knowledge intermediaries and knowledge brokers to identifying, assessing, and repackaging knowledge for a range of audiences
Risk of « walk alone » of certain KR	To ensure sustainability of these knowledge networks and maximise their outputs for end-users



# From the diversity of contents ....

	Nb		FERTIN	Smart -		Hennovati	OK- Net		WINE-	
on material	Mat	AFINET	NOWA	AKIS	Sheep Net	on	Arable	4D4F	NETWORK	INNO-GRASS
	Nr	1	1	1	1	1	1	1	2 (web+KR)	1
Website	Imp	+++	++	+++	++	++	+	P	+++	+++
	Nr	10	12	N/A	11	4	16	30	157 vidéos	104
You tube	Imp	++		N/A	?	+++	+++		++ (562 views)	++
EIP-AGRI Practice	Nr	20	104	55	0	38	50	100	60	100
abstracts	Imp	Pending	P	P		_ ^		( )	+	?
	Nr	6	6	5				-	4: in 7 language	Not defined
Newsletter	Imp	++	***	++				***	***	++
	Nr	40	25	N/A				36 (12 bests practices)	24 leaflets	48
Fact sheets	Imp	+++	?	N/A	1	1 / -		++	++	+++
Press releases and	Nr	40	46	68			100	100	163	10
articles	Imp	**	***	?				+	***	***
	Nr	10	5	6				0	3	10
Scientific papers	Imp	Pending	P	++		A 11.4		N/A	++	++
Technology review	Nr		136	1300 (tech cards)				240 tools	12 pp in 7 languages	5 grasslansup décisions systems
documents	Imp		?	***				N/A	.,,	7
Technology	Nr	(	250 entries	Smart AKIS	- "		es	1 farm knowlplatform	531 docs in KR	stakeholder database
database	Imp	•	$\overline{}$	P			N.	++	++	?
	Nr	3	25	0		_		0	5 cross exchange	25
Reports exchanged										
technolo-gies	Imp	N/A	?	N/A	N/A	N/A	7	N/A	***	?
	Nr	3 Social média	bible	N/A	0	0	1 Social média	N/A	1 radio	Encyclopédia pratensis/1 IMS
Other	Imp		P	N/A	N/A	N/A	+	N/A	+	++

# To ... an High Impact Knowledge Reservoir (HIKR)



# The WP 3 to co-design an High Impact Knowledge Reservoir (HIKR)

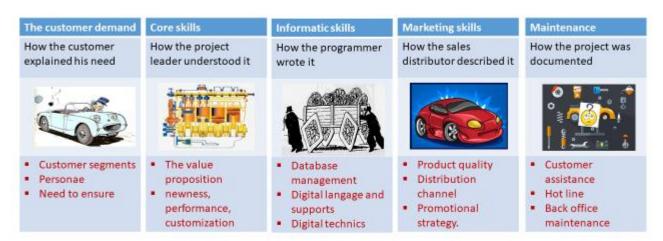
#### Aims:

 define type of data (technological information, economic information, practical issues and end-users comments..)

And their management: collection, storage, quality analysis, sharing...

- define the HIKR architecture (from back to front office, ways and steps to move in and find..., internal and external links, rights and profils)
- provide technical guidelines to set up a long term sustainable HIKR in relationship with EIP-AGRI platform and provide recommendations to strengthen the multi-actor approach

## Risks to face ...



#### Description of work

Task 3.1: HIKR data best practices and methodologies (M8-M14)
Involved partners: LFG, AU, ARC, USC, PSKW, NAK, GLZ, RAU, UGent

Define the <u>best methodologies and practices</u> to collect, generate and store knowledge datas outputs of TNs. 

⇒ BACK OFFICE architecture and management

(Decision tree, framework and specific recommandations for technical guidelines) for valorization of the needed information

By: Data Work Group (WG) (meetings)



Deliverable => D3.1 Report on HIKR methodologies and practices for data generation, selection, collection and storage (M16).

Lead: IDELE

Task 3.2 Design of a HIKR (M8-M14)
Involved partners: IDELE, PSKW, ARC, NAK, RAU, UGent, AU

Lead: Leap Forward

To design the common format and tools (software, data formats) to be used for a HIKR adapted for advisory services and for end users, farmers and foresters.

⇒ FRONT OFFICE architecture and management

By: Design WG meeting (ca. 10)



Deliverable => D3.2 Report on HIKR design (M16): specifications for the HIKR software design in accordance to advisors and end users expectations and uses.

Task 3.3: HIKR dissemination recommendations (M8-M14) Lead: RAU Involved partners: PSKW, IDELE, ACTA, LFG, USC, NAK, GLZ, RAU, IfA, Ugent

To select the main tools to disseminate, communicate and inform end-users within the HIKR but also through EIP-AGRi and TN platforms.

Provide recommendations for common formats for practice abstracts (taking into account the type of knowledge, the means of communication, the target audiences...).

By: Info WG to identify and file recommendations

Deliverable => D3.3 Report on HIKR strategies to dis: nmunicate to the end-user and exploit innovative knowledge and data (M16).

Task 3.4: HIKR Multi-actor approach (M8-M14)

Lead: GLZ
Involved partners: PSKW, IDELE, ARC, LFG, USC, NAK , LF, AU, IfA, UGent, ACTA, RAU

To select the main tools to involve multi-actors in TNs with focus on the end user in the different phases of the project: conceptualisation, initiation, execution and post execution of the project.

To define the best practices and methods to foster the multi-actor approach for the production of knowledge (team building, training, tools and stakeholders' engagement).

By: Actor WG (ca. 10) to set up to identify and file recommendations for best methodologies and practices will be selected from the KIP.



Deliverable => D3.4 Report on HIKR multi actor approach (M16).

Report describing methodology and practices to involve multi actors in TNs.

#### Question?

How to organise Work Groups? (include in the WP2 observation)

	Data	Design	Inform.	МА Арр.
Researchers	+	?	?	+
Farmers Foresters	?	+	+	+
Advisors	+	+	?	+
NGOs	?	+	?	+
Policy makers	?	+	?	+
Farmers assoc.	?	?	+	+
TNs & Gos	+	+	+	+
Rural Networks	+	+	+	+

#### Recommendations?

- A variety of stakeholders (Knowledges, Expertises, Means...)?
- A variety of MA approaches ( stage in the process...)?
- A variety in the objectives ? (Targets...)



# Task 3.5 HIKR TN technical guidelines (M14-M16) Involved partner: all

A 2-day workshop for the coordinators of all TNs and linked OGs if applicable and KIP and SIB to present and discuss the new approach of the HIKR and integrate the technical guidelines for a harmonised approach.

In order to have a shared and global agreement on the proposed guideline, this task will be performed with a co-design and multi-actor approach.

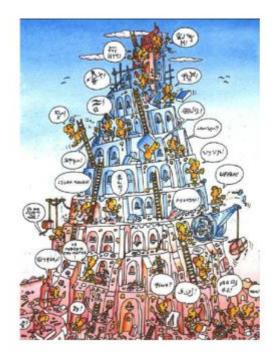
Following activities will be carried out: EURAKNOS Workshop 2: A 2-days workshop on TN impact assessment will be organised with consortium + KIP + SIB to be organised in cooperation with WP5.



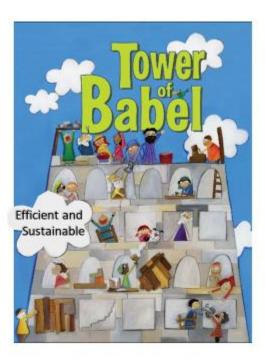
Lead: AU

# Deliverable => D3.5 Report EURAKNOS workshop 2 including HIKR technical guidelines (M18)

teader	WP/	Name of WP/Task	Start	End month	Year 1						L .	Year 2						
	Task		month		1	2	8	4 5 6	7 8	9 10	11 1		2 3	4	5 6	7 1	9 10	0 11 12
UGent	WP1	Coordinate and manage EURAKNOS	1	24	01	-1		M1.1 D1.2 D1.4				DLS DL	•			01.7		D1.8
	T1.1	Technical management of the project	1	24				M1.2 01-3										
	T1.2	Administrative and financial management of the	1	24														
	T1.3	Establishment Knowledge Innovation Panel (KIP)	1	24														
	T1.4	Coordinate dissemination and exploitation activi-	1	24														
	T1.5	Ethical, gender, science and society, and legal is	1	24														
USC	WP2	Compile and evaluate EIP-AGRI KR (TNs) output	1	12														
	T2.1	Data impact assessment of TNs	1	8		M2.3				02.1								
	T2.2	Design of knowledge reservoirs within current as	1	8		M2.2	2			02.2								
	T2.3	Dissemination, communication and information	1	8		M2.3	3			02.3								
	T2.4	Multi-actor approach	1	8		M2.4	4			02.4								
	T2.5	Exchanging and compiling know-how TNs	8	10						M2.5	D2.5							
IDELE	WP3	Design a High Impact Knowledge Reservoir (H	- 8	18														
	T3.1	HIKR data best practices and methodologies	8	14						M3.1			08					
	T3.2	Design of a HIKR	8	14						M3.2			08	3.2				
	T3.3	HIRR dissemination, communication and exploits	8	14						M3.3			03	3.3				
	T3.4	HIKR Multi-actor approach		14						M3.4			03	_				
	T3.5	HIKR TN technical guidelines	34	36									M	3.5	01.5			
AUA	WP4	Explore a e-Knowledge Reservoir Platform (e-K	- 6	24						M4.1	D4.1	D4L			M4.2		M4.3	D4.3
	T4.1	Feasibility and added value of an e-KRP	6	12														D4.4
	T4.2	Design and development of a prototype e-KRP	14	20														
	T4.3	Conceptualization and business modelling for val	6	24														
MA.	WPS	Widen impact of TNs Knowledge Reservoirs	1	24		M5.3	1	M5.2				D5.4			M5.4			D5.5
	T5.1	Communication activities	1	24				M5.3										D5.1 D5.2
	T5.2	Dissemination and Exploitation	6	24														05.2
	T5.3	Networking	6	24														05.3
	T5.4	TN Crass-exchange	14	24														
	WP6	Ethics requirements			The object	tive is to	ensure	compliance with th	e Yethics n	equirements's	et aut in ti	is work pack	age.					
	T6.1	H - Requirement No. 1			This work	package	sets or	ut the lethics require	ments"th	at the project	must comp	dy with.						
	T6.2	POPO - Requirement No. 2			The lethic	s require	enents	that the project me	st comply	with are inclu	ded as deli	verables in t	is work par	kage.				







Annex 19: WP4 Explore an e-Knowledge Reservoir Platform (e-KRP)



# **EURAKNOS**

Connecting Thematic Networks as Knowledge Reservoirs Towards a European Agricultural Knowledge Innovation Open Source System

**WP4** - Explore an e-Knowledge Reservoir Platform (e-KRP)

Spyros Fountas - Agricultural University of Athens

EURAKNOS kick-off meeting Friday 11 January, 2019 Ellipsgebouw, Brussels

#### WP4 context



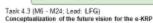
#### WP4 aims to:

- · explore the feasibility and added value of developing a new standardised e-KRP based on end-user needs;
- · connect the information of selected Thematic Networks (TNs) with the uniform format decided in WP3;
- . create a future vision for the e-KRP, in terms of UI, UX, functionality and sustainable exploitation;





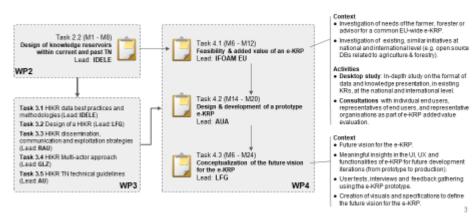






Task 4.2 (M14 - M20; Lead: AUA) Design & development of a prototype e-KRP

#### Overview of WP4-related tasks and activities





#### Context and task-related activities

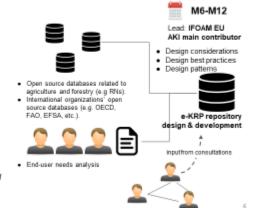
#### Context

- Systematic investigation of the feasibility and added value of developing an e-KRP based on end-user needs.
- · Investigation of similar initiatives at the national and international levels (open source DBs related to agriculture & forestry).

#### Activities

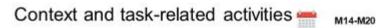
- . Desktop study: In depth study on the format of the presentation of data and knowledge in existing KRs.
- Consultations with:
   individual end-users,

  - end-user representatives (advisors, innovation brokers, trainers, educators, etc.), and representative organisations (vocational schools, chambers of agriculture, OECD, FAO,...) in frame of the added value of an e-KRP.





Design and development of a prototype e-Knowledge Reservoir Platform (e-KRP)



## Context

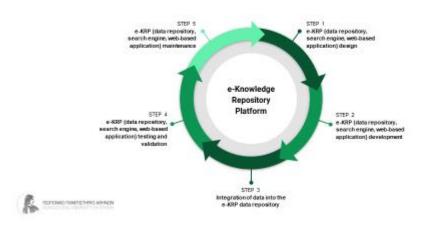
- Design and development of e-KRP prototype based on outputs of WP2 and WP3.
- The e-KRP data repository will integrate the KRs of existing Thematic Networks (TNs).
- Characteristics of the e-KRP prototype repository:
  - a upgradable, and
  - scalable
  - so as to meet future demands.



- - Design and development of an automated data retrieval application (web crawler) for "communication" with existing TNs projects and query for data and information.
- Construction, testing and validation of the e-KRP prototype
  - use of the EIP-AGRI platform
- Data from 8 TNs will be initially imported in the e-KRP repository



## e-KRP design and development lifecycle



#### Design of e-KRP on the basis of a three-tier architecture

- · Data layer (AUA, AKI)
  - Back-end layer of a system's architecture.
  - Relates to data storage and contains a data store system.
  - Hosts the e-KRP data repository.
- · Application layer (AUA, AKI)
  - Layer of the overall system's architecture relating to data processing.
  - Hosts the search engine that will be used for retrieval of data from the e-KRP data repository.
- · Presentation layer (LFG)
  - o Front-end layer of the system's architecture.
  - Provides a GUI to the system's end user.
  - Hosts the e-KRP web-based application.

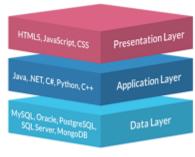
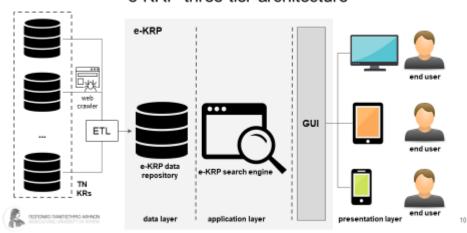
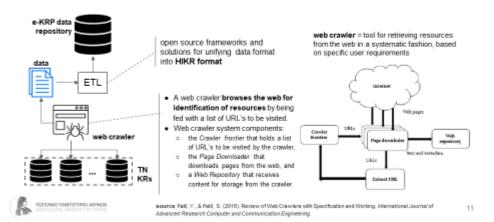


image source: https://www.iinfonet.com/resources/bi-defined/3 tier-architecture-complete-overview

#### e-KRP three-tier architecture



#### Integrating data into the e-KRP data repository



#### e-KRP data repository the case of the MongoDB NoSQL data store

#### MongoDB

- · is an open-source, non-relational data store developed in C++,
- stores data as collections of JSON documents and more specifically a binary representation of JSON called BSON (MongoDB data model).
- enables handling of highly diverse data types,
- allows for dynamic changes in database schema,
- documents map naturally to object-oriented programming languages
- · enables faster application development.







# https://www.mongodb.com/compare/mongodb-mys

## MongoDB data model vs relational data model



#### relational data model

- Data structure is based on tables by making use of a row and columnar format.
- Data is highly structured.
- Structure of stored data (i.e. database schema) needs to be defined in advance.
- Requirement changes impose migration to a new database schema.
- Data access through use of SQL queries.



#### MongoDB data model

- MongoDB structures data into collections of JSON documents.
- A JSON document is made up of a set of fields (i.e. key-value pairs).
- No need to predefine database schema
- Each JSON document has its own schema built into its own design.
- Data is accessed through application code



source: https://www.mongodb.com/compare/mongodb-mysql 13

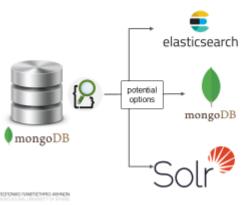


### Input to e-KRP data repository

- A wide range of outputs has been produced, including:
  - databases,
  - IT applications,
  - o decision making tools, and
  - o dissemination material, such as:
    - videos.
    - databases
    - abstract sheets
    - flyers,
    - newsletters,
    - practice abstracts,
    - publications.
- Produced outputs have been made available through projects websites using different standards, tools, IT systems or communication and dissemination channels.



#### Building a search engine on top of the e-KRP repository



#### Elasticsearch

- Open source, full-text search engine based on the Lucene ibrary and developed in Java.
   Elasticsearch official clients available in Java, .NET (C#). PHP, Python, Apache Groovy, Ruby, etc.
- · Can be used to search all kinds of documents.

source: https://en.wikipadia.org/wiki/Elasticse

#### MongoDB faceted search

- Faceted search is a way of searching for items by applying filters on various properties (facets) of the collection items.
- Important part of the UI for many search platforms.
- MangoOB provides built-in solution for faceted search implementation.
   source: <a href="https://www.mangodb.com/blogicost/faceted-search-with-to-the-built-to-the-

#### Apache Solr

- Open search platform written in Java.

  Main features: full-text search, faceted search, real-time indexing, NoSQL features, and rich document handling. Potential to be used for analytics use cases
- · Active development community and regular releases

source: https://en.wikipedia.org/wiki//pache\_Soir



#### Context and task-related activities



### Web-based applications examples

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# Web-based applications examples



# Web-based applications examples



# Web-based applications examples



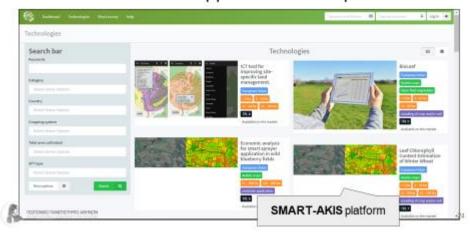
# Web-based applications examples



# Web-based applications examples



# Web-based applications examples



# Web-based applications examples



# Thank you for your attention!